

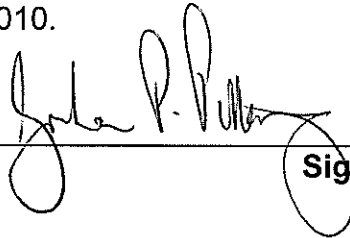


MINUTES

CERTIFICATION OF CONFIRMATION OF COUNCIL MEETING MINUTES

23 September 2010

I, Cr Graham Pittaway, hereby certify that the following minutes [pages 1 to 316] of the Meeting of Council held on 23 September 2010 were confirmed at a meeting of the Council held on 21 October 2010.



Signature

Cr Graham Pittaway

Person presiding at the Council Meeting held on 21 October 2010



MINUTES

Ordinary Meeting of Council

23 September 2010

ORDINARY MEETING OF COUNCIL

MINUTES

23 September 2010

(REF: COMMITTEES-11273)

An Ordinary Meeting of Council was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Thursday, 23 September 2010**. The meeting commenced at **6.00pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 6.00pm and welcomed everyone to the meeting.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE PREVIOUSLY APPROVED

Councillor Attendance

Cr Graham Pittaway (Chairman)	EMRC Member	City of Bayswater
Cr John Gangell	EMRC Member	Town of Bassendean
Cr Gerry Pule	EMRC Member	Town of Bassendean
Cr Alan Radford	EMRC Member	City of Bayswater
Cr Glenys Godfrey	EMRC Member	City of Belmont
Cr Janet Powell	EMRC Member	City of Belmont
Cr Frank Lindsey	EMRC Member	Shire of Kalamunda
Cr Tony Cuccaro (Deputy Chairman)	EMRC Member	Shire of Mundaring
Cr Alan Pilgrim	EMRC Member	Shire of Mundaring
Cr David Färdig	EMRC Member	City of Swan
Cr Kevin Bailey (Deputising for Cr Zannino)	EMRC Deputy Member	City of Swan

Apologies

Cr Don McKechnie	EMRC Member	Shire of Kalamunda
Cr Noreen Townsend	EMRC Deputy Member	Shire of Kalamunda

Leave of Absence Previously Approved

Cr Charlie Zannino	EMRC Member	City of Swan
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EMRC Officers

Mr Peter Schneider	Chief Executive Officer
Mr Brian Jones	Director Waste Services
Ms Naomi Rakela	Acting Director Regional Services
Ms Theresa Eckstein	Executive Assistant to Chief Executive Officer
Ms Mary-Ann Winnett	Personal Assistant to Director Corporate Services (Minutes)

EMRC Observers

Mr Steve Fitzpatrick	Manager Project Development
Mr Jer Liew	Manager Financial Services
Ms Terri-Ann Ashton	Manager Administration and Compliance
Ms Libby Kraus	Marketing and Communications Officer

Observers

Mr Bob Jarvis	Chief Executive Officer	Town of Bassendean
Mr Doug Pearson	Director Technical Services	City of Bayswater
Mr Jim Coten	Executive Manager Operations	City of Swan

Visitors

Mr Ian Walters

3 DISCLOSURE OF INTERESTS

Nil



4 ANNOUNCEMENT BY THE CHAIRMAN OR PERSON PRESIDING WITHOUT DISCUSSION

4.1 RESOURCE RECOVERY PROJECT COMMUNITY FORUM – ROSEHILL

The EMRC held a successful Community Forum on the Resource Recovery Project at Rosehill Lodge in South Guildford, Saturday 18 September 2010.

Approximately 61 community members attended the four hour forum, during which time they received:

- A presentation from the Manager Project Development on the overall project;
- Viewed and discussed display boards on the major issues on the project including sites, technologies and tender evaluation criteria.
- Table facilitators (mostly EMRC staff) led participants through a series of four questions - for which they were provided information.
- The output from the forum i.e. comments and feedback sheets are being documented and themed.
- A report on the outcomes of the Community forum will be provided to Council later this year and then to the community.
- Topic 3 output will go to the Community Task Force (CTF) for consideration.
- Valuable feedback was received and will help EMRC target the community education process and issues to be considered in the tender evaluation criteria.

The Chairman, on behalf of Council, thanked the CEO, EMRC Staff and facilitators for their excellent work in relation to the Community Forum.

4.2 RED FOLDERS

Item 14.5 Review of Council Policies - Policies 4.6, 7.1 and 7.2, omitted from attachment 2, are in the Red Folders.

4.3 WASTE AND RECYCLE CONFERENCE 2010

The Chairman advised that the Waste and Recycle Conference 2010 was held in Fremantle from 14-17 September 2010 and was very interesting. Two EMRC Staff members gave presentations and the Chairman was able to attend the presentation given by the EMRC's Waste Education Coordinator on "Creating a Generation of Battery Recyclers". The Chairman stated that it was a magnificent presentation.

5 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

5.1 QUESTIONS FROM MR IAN WALTERS

The following questions were taken on notice at the Council meeting held on 19 August 2010 and a written response was supplied to Mr Walters as follows:

Question 1: My question relates to the Agenda this evening – Management of Investments Policy Item 14.4, in particular, investment strategy. It specifies that the EMRC invested in specified banks – National Australia Bank, Bankwest, Westpac, St George, Commonwealth Bank and ANZ and two pages prior to that the Overall Portfolio Limits – there is no provision there that Bankwest is wholly owned by the Commonwealth Bank and Westpac by St George. The EMRC should not consider investing so much in Bankwest and Commonwealth.



Item 5 continued

Response: The CEO advised that Council can take that into consideration when it deals with Item 14.4 Investment Policy Review.

Question 2: Please advise what steps were taken to assess applicable credit ratings prior to the EMRC investing in interest bearing securities issued by non-ADI's or CDO's (Collateralised Debt Obligation).

Response: The CEO advised that all of the products fitted in with the policy and were rated by the three major rating agencies Standard and Poor's, Moody's and Fitch (the world leaders in credit ratings).

Question 3: What consideration and detailed analysis of the investments was undertaken at the time the investments were made.

Response: The CEO advised that the EMRC had an investment advisor at the time and they made recommendations that fitted in with and complied with the investment policy at the time.

Question 4: Can you please advise names of Investment Committee members when decision(s) was made to invest in non-ADI's (Authorised Deposit Taking Institutions) or CDO's (Collateralised Debt Obligations).

Response: The CEO advised that the Investment Committee didn't exist at that time, it was established post the Global Financial Crisis.

Question 5: Thank you Mr Chairman.

Can you please advise names of the current Councillors and their deputies who were members of the EMRC when the decision(s) were taken to invest in interest bearing securities issued by non-ADI's (Authorised Deposit Taking Institutions) or CDO's (Collateralised Debt Obligations).

Response: The current EMRC Councillors or Deputies who were EMRC Members or Deputies at that time were:

*Cr Barry McKenna
Cr Glenys Godfrey
Cr Janet Powell
Cr David Färdig
Cr Tony Cuccaro (Deputy Member)
Cr Charlie Zannino (Deputy Member)*

6 PUBLIC QUESTION TIME

6.1 QUESTIONS FROM MR IAN WALTERS

Question 1: Thank you Mr Chairman.

I refer to my question number 3 raised at meeting 19 August 2010 whereby I asked what consideration and detailed analysis of the investments was undertaken at the time the investments were made.

CEO advised the EMRC had an investment advisor at this time and they made recommendations.

Mr Chairman to whom were the recommendations made.

Response: The CEO advised that the EMRC had investment advisors operating under a Mandate Agreement at the time and worked within the guidelines of the Investment Policy at the time.



Item 6 continued

Question 2: Mr Chairman would you please advise what analysis was undertaken either by EMRC or its investment advisor to make the necessary reasonable inquiries or consider as to whether the rate of return was consistent with the applicable credit rating of the time for the investment.

Response: Question taken on notice.

Question 3: Mr Chairman would you please advise date Grange Securities was appointed as EMRC Investment Advisor.

Response: Question taken on notice.

Question 4: Was Grange Securities paid a retainer or otherwise payment for their investment advice? If so how much per asset? Amount in aggregate and how frequently was amount paid.

Response: Question taken on notice.

Question 5: Did Grange Securities tender for the appointment as investment advisor and if not was a report presented to Council recommending their appointment. If so please advise what date.

Can a copy of such appointment be made available.

Response: Question taken on notice.

Question 6: During the period Grange Securities acted as advisor to EMRC did any councilor express concern by way of question with or without notice about the conflict of interest of Grange Securities on one hand dispensing disinterested financial advice and selling its own products to EMRC.

Response: Question taken on notice.

Question 7: What reporting mechanism was put in place for Grange Securities to report to EMRC on:
(a) Dates on which monies drawn down from EMRC investment account and invested.
(b) Security credit rating and rate of return expected on investment.

Response: Question taken on notice.

Question 8: During the period Grange Securities acted as EMRC Investment Advisor how many reports were presented to:

- (a) Officer of EMRC*
- (b) Council*

Advising on investments made. What was the dates of relative reports. Can copies of reports be made available?

Response: Question taken on notice.

Question 9: I refer to my question number 4 – Council Meeting 22 July 2010 and in particular your response to my suggestion that the EMRC didn't understand legal professional privilege. Your response advised legal advice was received in this matter.

In general client legal privilege provides a privilege for documents containing legal advice. For a document to be privileged on this basis it must have been prepared "for the dominant purpose of the lawyer, or one or more lawyers providing legal advice to the client."

Mr Chairman would you please advise how relevant investment document falls within the bounds of your claim "subject to legal privilege" hence your refusal to provide ratepayers relevant information.

Response: Question taken on notice.



Item 6 continued

The Chairman stated that these questions related to issues that had happened in the past and offered to hold a private meeting with Mr Walters to try and resolve his queries. Mr Walters advised that he would be happy to have a private meeting with the Chairman and would just like transparency.

7 APPLICATION FOR LEAVE OF ABSENCE

Nil

8 PETITIONS, DEPUTATIONS AND PRESENTATIONS

8.1 PRESENTATION ON EMRC'S 2009/2010 ANNUAL REPORT

The Chief Executive Officer gave a presentation on EMRC's 2009/2010 Annual Report and highlighted EMRC's achievements and awards received during the year.

The CEO congratulated EMRC Staff for their work during the year and also took the opportunity to thank Council on behalf of staff for allocating the resources and equipment required to undertake the work and for approving renovations to EMRC's Ascot Place office building to provide staff with a professional environment to work in.

8.2 PRESENTATION ON EMRC'S NEW INTRANET

The CEO advised that EMRC had recently revamped EMRC's Intranet, which was originally developed in 2007, and stated that he was proud of it and the work that was put into it. The CEO invited the Marketing and Communications Officer to give a quick overview of the Intranet.

The Marketing and Communications Officer gave a brief demonstration and overview of the functionality of the Intranet and stated that feedback received from EMRC Staff had been very positive.

The Chairman thanked the Marketing and Communications Officer for the presentation.

9 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

9.1 MINUTES OF ORDINARY MEETING OF COUNCIL MEETING HELD ON 19 AUGUST 2010

That the minutes of the Ordinary Meeting of Council held on 19 August 2010 which have been distributed, be confirmed.

Crs Godfrey and Powell moved and seconded respectively "That the minutes of the Ordinary Meeting of Council held on 19 August 2010 which have been distributed, be confirmed."

Cr Lindsey referred to page 11 of the Abridged Minutes of 19 August 2010 and stated that the minutes in relation to the second sentence on that page were reported incorrectly. Cr Lindsey requested that the minutes be confirmed with the following replacement for the second sentence:

"Cr Lindsey stated that the cost, in income foregone, of building the Resource Recovery Facility (RRF) over solid ground at Red Hill, could be in the order of several tens of millions. If built over existing landfill, the additional foundation works could add in excess of \$10M."

Cr Godfrey, the mover of the motion, agreed to the amendment to the minutes, but noted that it wasn't necessary to document that much detail.



Item 9 continued

COUNCIL RESOLUTION

MOVED CR GODFREY SECONDED CR POWELL

THAT THE MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 19 AUGUST 2010 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED WITH THE CORRECTION TO THE SECOND SENTENCE ON PAGE 11 AS FOLLOWS:

“CR LINDSEY STATED THAT THE COST, IN INCOME FOREGONE, OF BUILDING THE RESOURCE RECOVERY FACILITY (RRF) OVER SOLID GROUND AT RED HILL, COULD BE IN THE ORDER OF SEVERAL TENS OF MILLIONS. IF BUILT OVER EXISTING LANDFILL, THE ADDITIONAL FOUNDATION WORKS COULD ADD IN EXCESS OF \$10M.”

CARRIED 9/1

Council re-considered Item 9.1 Minutes of Ordinary Meeting of Council Meeting Held on 19 August 2010 later in the meeting following item 11.1 Clarification In Relation To Item 6.1 Questions from Mr Ian Walters.

COUNCIL RESOLUTION

MOVED CR GODFREY SECONDED CR POWELL

THAT THE MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 19 AUGUST 2010 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED WITH THE CORRECTION TO THE SECOND SENTENCE ON PAGE 11 AS FOLLOWS:

“CR LINDSEY STATED THAT THE COST, IN INCOME FOREGONE, OF BUILDING THE RESOURCE RECOVERY FACILITY (RRF) OVER SOLID GROUND AT RED HILL, COULD BE IN THE ORDER OF SEVERAL TENS OF MILLIONS. IF BUILT OVER EXISTING LANDFILL, THE ADDITIONAL FOUNDATION WORKS COULD ADD IN EXCESS OF \$10M.”

CARRIED 9/2

10 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

11 QUESTIONS WITHOUT NOTICE

11.1 CLARIFICATION IN RELATION TO ITEM 6.1 QUESTIONS FROM MR IAN WALTERS

Cr Färdig referred to Item 6.1 Questions from Mr Ian Walters and his statement that some of the responses to his previous questions were inaccurate, and asked if this could be clarified. The CEO advised that all previous answers given to Mr Walters had been correct.

The Chairman stated that he had faith in the CEO to provide accurate responses to questions from the public.

Cr Pilgrim referred to Item 9.1 Minutes of Ordinary Meeting of Council Meeting Held on 19 August 2010 and stated that one Councillor had abstained from voting and his understanding was that all Councillors must vote. The Chairman advised Cr Pilgrim that he was correct and asked for a resolution to return to section 9.1.



Item 11 continued

COUNCIL RESOLUTION

MOVED CR FÄRDIG SECONDED CR PULE

THAT COUNCIL RETURN TO SECTION 9.1 MINUTES OF ORDINARY MEETING OF COUNCIL MEETING HELD ON 19 AUGUST 2010 TO RE-CONSIDER THIS ITEM.

CARRIED UNANIMOUSLY

Council returned to Item 9.1 Minutes of Ordinary Meeting of Council Meeting Held on 19 August 2010 at this point in the meeting.

12 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

13 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



14 REPORTS OF OFFICERS

QUESTIONS

The Chairman invited questions from members on the reports of officers.

RECOMMENDATION

That with the exception of items, which are to be withdrawn and dealt with separately, the recommendations in the Officers Reports (Section 14) be adopted.

Cr Pule referred to page 10 of the Agenda – EFT17414 Dieback Working Group and asked if the EMRC had received a grant for this and whether the EMRC had commenced implementing the dieback project. The Acting Director Regional Services advised that the EMRC had been working with the group and assisted them with their dieback conference and the payment was for two officers to attend the conference.

Cr Godfrey referred to Policy 1.3 Members' and Chairman's Fees and Allowances and asked where the actual fees were stated as some of the other policies included dollar values. The CEO advised that the fees generally weren't stated in policies as they were determined annually by Council when setting the budget.

Cr Godfrey referred to Policy 1.6 Council Meeting Minutes – Recording Reason for a Decision Being Different from a Recommendation Policy and asked if it was possible for the policy to state that Councillor votes for and against be recorded in the minutes. The CEO advised that generally the EMRC recorded the number of votes for and against but didn't record Councillor names unless a Councillor specifically requested that their vote be minuted in accordance with s.5.21 of the Local Government Act 1995.

Cr Godfrey referred to Policy 1.9 Recognition of Members of Council and asked for the CEO's opinion on whether it was possible to include a gift of \$50 on completing one 2-year term. The CEO advised that his preference would be that the policy was ratified this evening and it could be reviewed again to consider any other minor amendments. Cr Cuccaro asked if the policy was for recognition of members only or included deputy members. The CEO advised that in the past it was specifically for members.

The CEO advised that dealing with an amendment to this policy would require permission from the Minister.

Cr Godfrey stated that EMRC's 2009/2010 Annual Report was an excellent document and she was particularly pleased with the photos included of Perth's Eastern Region. Cr Godfrey referred to page 11 of the Annual Report and asked if the CEO had considered aligning the Committees to EMRC's Organisational Structure so that there would be three Chairmen instead of the current system of an elected chairman for each committee. The CEO advised that under the Local Government Act each committee is required to select a chairman from amongst their members.

Cr Godfrey referred to Policy 4.5 Gifts to Staff for Farewells and Special Circumstances and asked if the review date of "Following the Ordinary Elections in 2009" was correct. The CEO advised that the next review for all policies would be in 2013 following the Ordinary Elections.

Cr Pule requested policies 3.3, 4.4 and 4.5 be withdrawn for debate. The CEO clarified that Item 14.5 Review of Council Policies would need to be withdrawn to debate those policies.

COUNCIL RESOLUTION

MOVED CR CUCCARO

SECONDED CR GODFREY

THAT WITH THE EXCEPTION OF ITEM 14.5, WHICH IS TO BE WITHDRAWN AND DEALT WITH SEPARATELY, THE RECOMMENDATIONS IN THE OFFICERS REPORTS (SECTION 14) BE ADOPTED.

CARRIED UNANIMOUSLY



14 REPORTS OF OFFICERS

14.1 LIST OF ACCOUNTS PAID DURING THE MONTH OF AUGUST 2010

REFERENCE: COMMITTEES-11437

PURPOSE OF REPORT

The purpose of this report is to present to Council a list of accounts paid under the Chief Executive Officer's delegated authority during the month of August 2010 for noting.

KEY ISSUES AND RECOMMENDATION(S)

- As per the requirements of the Local Government (Financial Management) Regulations 1996 (Clause 13 (1)) the list of accounts paid during the month August 2010 is provided for noting.

Recommendation(s)

That Council notes the CEO's list of accounts for August 2010 paid under delegated power in accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996, as attached to this report totalling \$2,308,936.69.

SOURCE OF REPORT

Manager Financial Services

BACKGROUND

Council has delegated to the Chief Executive Officer (CEO) the exercise of its power to make payments from the Municipal Fund and Trust Fund. In accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996, a list of accounts paid by the CEO is to be provided to Council, where such delegation is made.

REPORT

The table below summarises the payments drawn on the funds during the month of August 2010. A list detailing the payments made is appended as an attachment to this report.

Municipal Fund	EFT Payments:	17226 – 17464	
	Cheque Payments:	218833 - 218839	
	Payroll EFT:	PAY-3, PAY-4, PAY-4.1 & PAY-5	
	DIRECT DEBITS		
	- Bank Charges:	1*AUG10	
	- Other:	424 - 430	\$2,318,844.88
	LESS		
	Cancelled EFTs and Cheques	218838	(\$9,908.19)
Trust Fund	Not Applicable		Nil
Total			\$2,308,936.69



Item 14.1 continued

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 – Good Governance

- 4.6 To provide responsible and accountable governance and management of the EMRC; and
- 4.7 To continue to improve financial and asset management practices.

FINANCIAL IMPLICATIONS

As contained within the report.

SUSTAINABILITY IMPLICATIONS

Nil

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Nil direct implications for member Councils
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

CEO's Delegated Payments List for the month of August 2010 (Ref: Committees-11441)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council notes the CEO's list of accounts for August 2010 paid under delegated power in accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996, as attached to this report totalling \$2,308,936.69.

COUNCIL RESOLUTION(S)

MOVED CR CUCCARO

SECONDED CR GODFREY

THAT COUNCIL NOTES THE CEO'S LIST OF ACCOUNT FOR AUGUST 2010 PAID UNDER DELEGATED POWER IN ACCORDANCE WITH REGULATION 13(1) OF THE LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996, AS ATTACHED TO THIS REPORT TOTALLING \$2,308,936.69.

CARRIED UNANIMOUSLY



Eastern Metropolitan Regional Council
CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF AUGUST 2010

Print 08/09/2010
Print 2:15:40 PM

User: Le Truong

Cheque /EFT No	Date	Payee	Amount
EFT17226	04/08/2010	LGIS INSURANCE BROKING	7,743.75
EFT17227	04/08/2010	TELSTRA - A/C 3356 2426 14 (MOBILE DATA)	178.00
EFT17228	06/08/2010	PPC WORLDWIDE PTY LTD	638.00
EFT17229	06/08/2010	PRIME HEALTH GROUP LTD	253.00
EFT17230	06/08/2010	A.T. MILK SUPPLY	255.90
EFT17231	06/08/2010	ALLIGHT PTY LTD	219.21
EFT17232	06/08/2010	ASTAR HARDWARE DISTRIBUTION	523.05
EFT17233	06/08/2010	AUSTRALIAN HVAC SERVICES	2,860.00
EFT17234	06/08/2010	C & H SWEEPING	643.50
EFT17235	06/08/2010	CAPITAL TRANSPORT SERVICES (WA) PTY LTD	532.41
EFT17236	06/08/2010	CJD EQUIPMENT PTY LTD	669.37
EFT17237	06/08/2010	CORPORATE EXPRESS AUSTRALIA LTD	679.24
EFT17238	06/08/2010	CRISALIS INTERNATIONAL PTY LTD	14,960.00
EFT17239	06/08/2010	CROSSLAND & HARDY PTY LTD	8,055.59
EFT17240	06/08/2010	DIVERSITY SUSTAINABLE DEVELOPMENT CONSULTANTS PTY LTD	1,650.00
EFT17241	06/08/2010	EMERSON NETWORK POWER AUSTRALIA PTY LTD	1,292.50
EFT17242	06/08/2010	HAWKEYE EDITING SERVICES	1,235.00
EFT17243	06/08/2010	HAYS SPECIALIST RECRUITMENT	557.70
EFT17244	06/08/2010	HILLS FRESH	59.72
EFT17245	06/08/2010	INDEPTH INTERACTIVE	880.00
EFT17246	06/08/2010	KLB SYSTEMS	863.50
EFT17247	06/08/2010	LAMB PRINT	1,324.00
EFT17248	06/08/2010	LIGHTSPEED TECHNOLOGY	4,620.00
EFT17249	06/08/2010	MAJOR MOTORS PTY LTD	316.97
EFT17250	06/08/2010	MAKE TRACKS WA PTY LTD	4,944.00
EFT17251	06/08/2010	MARSMEN PLUMBING	82.50
EFT17252	06/08/2010	MIDLAND TOYOTA	35,284.57
EFT17253	06/08/2010	MORLEY GENERAL CLEANING SERVICE	1,463.00
EFT17254	06/08/2010	MS N RAKELA	1,153.92
EFT17255	06/08/2010	MUNDARING TYRE CENTRE	55.00
EFT17256	06/08/2010	SEEK LIMITED	247.50
EFT17257	06/08/2010	SHELTER STATION WA PTY	5,050.00
EFT17258	06/08/2010	TELSTRA - A/C 008 2879 300 - SECONDARY WASTE PRJ	175.85
EFT17259	06/08/2010	TELSTRA - A/C 295 7816 000 - RED HILL	919.42
EFT17260	06/08/2010	THE WORM SHED	330.00
EFT17261	06/08/2010	ULTIMO CATERING	1,149.05
EFT17262	06/08/2010	UNIQUE WASTE MANAGEMENT SERVICES	1,144.00
EFT17263	06/08/2010	WEBTRACK PTY LTD T/A MOBILE PHONE INSTALLATIONS AUSTRALIA	110.00
EFT17264	06/08/2010	WESTERN AUSTRALIAN LOCAL GOVERNMENT	13,200.00
EFT17265	11/08/2010	IPING PTY LTD	1,128.80
EFT17266	11/08/2010	AUSTRALIAN LABORATORY SERVICES PTY LTD	17,895.90
EFT17267	11/08/2010	B&J CATALANO PTY LTD	157.94
EFT17268	11/08/2010	BEAUMONDE CATERING	1,497.15
EFT17269	11/08/2010	CARDNO (WA) PTY LTD	27,818.98
EFT17270	11/08/2010	CHAMBERLAIN AUTO ELECTRICS	357.50
EFT17271	11/08/2010	CORPORATE EXPRESS AUSTRALIA LTD	33.54
EFT17272	11/08/2010	GOLDY MOTORS	481.20
EFT17273	11/08/2010	HERON PROFESSIONAL PRODUCTS	624.80
EFT17274	11/08/2010	HILLS FRESH	58.69



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EFT17275	11/08/2010	LGIS LIABILITY	1,655.16
EFT17276	11/08/2010	PAYG PAYMENTS	50,400.90
EFT17277	11/08/2010	SEALANES	558.63
EFT17278	11/08/2010	SEEK LIMITED	511.50
EFT17279	11/08/2010	TOTALLY WORKWEAR MIDLAND	460.28
EFT17280	11/08/2010	ULTIMO CATERING	1,346.90
EFT17281	11/08/2010	UNIQUE WASTE MANAGEMENT SERVICES	572.00
EFT17282	12/08/2010	LGIS LIABILITY	17,638.50
EFT17283	12/08/2010	LGIS WORKCARE	57,684.00
EFT17284	06/08/2010	MACRI PARTNERS	2,750.00
EFT17285	10/08/2010	NATIONAL AUSTRALIA BANK	70.00
EFT17286	13/08/2010	INTEGRATED MONITORING TECHNOLOGIES PTY LTD	559.90
EFT17287	13/08/2010	ANIMAL PEST MANAGEMENT SERVICES	693.00
EFT17288	13/08/2010	ASTAR HARDWARE DISTRIBUTION	523.05
EFT17289	13/08/2010	AUSTRALIAN HVAC SERVICES	362.78
EFT17290	13/08/2010	B&J CATALANO PTY LTD	194.20
EFT17291	13/08/2010	BATTERY WORLD	279.00
EFT17292	13/08/2010	BOBCAT ATTACH	88.00
EFT17293	13/08/2010	CARPENTRY, HOUSE AND YARD MAINTENANCE	1,944.00
EFT17294	13/08/2010	CITY SUBARU	309.45
EFT17295	13/08/2010	COMPU-STOR	679.95
EFT17296	13/08/2010	COMSYNC CONSULTING PTY LTD	1,465.75
EFT17297	13/08/2010	CORPORATE EXPRESS AUSTRALIA LTD	743.68
EFT17298	13/08/2010	DAVID GRASBY	235.95
EFT17299	13/08/2010	ENCYCLE CONSULTING PTY LTD	4,818.00
EFT17300	13/08/2010	FUJI XEROX AUSTRALIA PTY LTD	350.02
EFT17301	13/08/2010	GODDARD'S ELECTRICAL SERVICES	743.05
EFT17302	13/08/2010	GOLDY MOTORS	515.25
EFT17303	13/08/2010	GOURMET INDULGENCE	330.00
EFT17304	13/08/2010	HIGHWAY MOTOR TRIMMERS	572.00
EFT17305	13/08/2010	KOTT GUNNING LAWYERS	1,728.10
EFT17306	13/08/2010	LANDMARK OPERATIONS LIMITED	109.36
EFT17307	13/08/2010	LO-GO APPOINTMENTS	2,422.05
EFT17308	13/08/2010	MARIEKE BYFORD DESIGN	150.00
EFT17309	13/08/2010	MCLEODS BARRISTERS & SOLICITORS	143.00
EFT17310	13/08/2010	MOTORCHARGE PTY LTD	6,529.78
EFT17311	13/08/2010	NAVSEC	1,863.40
EFT17312	13/08/2010	NEVERFAIL SPRINGWATER	203.90
EFT17313	13/08/2010	ODOUR CONTROL SYSTEMS INTERNATIONAL LTD	12,991.70
EFT17314	13/08/2010	MICHAEL PAGE INTERNATIONAL	4,026.00
EFT17315	13/08/2010	ROSS HUMAN DIRECTIONS	3,627.23
EFT17316	13/08/2010	SCOTT PRINT	5,258.00
EFT17317	13/08/2010	SEEK LIMITED	1,990.96
EFT17318	13/08/2010	SHUGS ELECTRICAL	1,081.40
EFT17319	13/08/2010	SNAP PRINTING	998.80
EFT17320	13/08/2010	ST JOHN AMBULANCE ASSOCIATION	185.00
EFT17321	13/08/2010	TELSTRA - A/C 335 6242 598 - MOBILE PHONES	878.52
EFT17322	13/08/2010	TELSTRA - A/C 3356 2426 14 (MOBILE DATA)	178.00
EFT17323	13/08/2010	THE UTESHED	1,600.00
EFT17324	13/08/2010	TOLL PRIORITY	143.97
EFT17325	13/08/2010	TOWN OF BASSENDEAN	63,800.00
EFT17326	13/08/2010	TRANSPACIFIC CLEANAWAY LTD	342.00



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EFT17327	13/08/2010	ULTIMO CATERING	1,386.00
EFT17328	13/08/2010	UNIQUE WASTE MANAGEMENT SERVICES	1,144.00
EFT17329	13/08/2010	VERTICAL TELECOM WA PTY LTD (VERTEL)	228.80
EFT17330	13/08/2010	VISY RECYCLING	70.35
EFT17331	13/08/2010	WEBTRACK PTY LTD T/A MOBILE PHONE INSTALLATIONS AUSTRALIA	165.00
EFT17332	13/08/2010	WESTRAC EQUIPMENT PTY LTD	969.01
EFT17333	13/08/2010	WREN OIL	16.50
EFT17334	18/08/2010	A TEAM PRINTING	1,496.00
EFT17335	18/08/2010	ANNE COURTNEY	450.00
EFT17336	18/08/2010	BUNNINGS BUILDING SUPPLIES PTY LTD	69.98
EFT17337	18/08/2010	CORPORATE EXPRESS AUSTRALIA LTD	651.46
EFT17338	18/08/2010	GOODCHILD ENTERPRISES	283.96
EFT17339	18/08/2010	HILLS FRESH	58.98
EFT17340	18/08/2010	J & K HOPKINS	398.00
EFT17341	18/08/2010	JANE COFFEY AND ASSOCIATES	176.00
EFT17342	18/08/2010	MUNDARING TYRE CENTRE	25.00
EFT17343	18/08/2010	OAKVALE CAPITAL LTD	2,333.49
EFT17344	18/08/2010	TOTALLY WORKWEAR MIDLAND	118.22
EFT17345	18/08/2010	ULTIMO CATERING	609.80
EFT17346	18/08/2010	WESTRAC EQUIPMENT PTY LTD	1,848.88
EFT17347	20/08/2010	AIR-MET SCIENTIFIC PTY LTD	265.10
EFT17348	20/08/2010	ALL DAY CONTRACTING	18,237.78
EFT17349	20/08/2010	KEITH SILLITOE ECO COACH	2,025.00
EFT17350	20/08/2010	KEYWEST LOCK SERVICE	45.00
EFT17351	20/08/2010	SNAP BURSWOOD	264.00
EFT17352	20/08/2010	ADCORP	12,116.20
EFT17353	20/08/2010	AUSTRALIA POST - RED HILL	332.99
EFT17354	20/08/2010	AUSTRALIAN LABORATORY SERVICES PTY LTD	532.95
EFT17355	20/08/2010	BLAZING TRAILS PUBLIC RELATIONS	5,390.00
EFT17356	20/08/2010	BOBCAT ATTACH	60.50
EFT17357	20/08/2010	BP AUSTRALIA LIMITED	49,886.71
EFT17358	20/08/2010	BP GIDGEGANNUP	28.60
EFT17359	20/08/2010	CABCHARGE	113.19
EFT17360	20/08/2010	CHIDLOW WATER CARRIERS	360.00
EFT17361	20/08/2010	CORPORATE EXPRESS AUSTRALIA LTD	42.07
EFT17362	20/08/2010	ENVIRONMENTAL CONSULTANTS ASSOCIATION	100.00
EFT17363	20/08/2010	FUJI XEROX AUSTRALIA PTY LTD	423.50
EFT17364	20/08/2010	GOLDER ASSOCIATES	3,536.50
EFT17365	20/08/2010	HAYS SPECIALIST RECRUITMENT	1,458.60
EFT17366	20/08/2010	INSTITUTE OF WEIGHT AND LIFE MANAGEMENT	484.00
EFT17367	20/08/2010	KELLY SERVICES (AUSTRALIA) LTD	2,777.99
EFT17368	20/08/2010	KLB SYSTEMS	341.00
EFT17369	20/08/2010	LINFOX ARMAGUARD PTY LTD	247.35
EFT17370	20/08/2010	LO-GO APPOINTMENTS	887.04
EFT17371	20/08/2010	MAKE TRACKS WA PTY LTD	1,496.00
EFT17372	20/08/2010	MEDIA ON MARS	1,672.00
EFT17373	20/08/2010	MIDLAND TOYOTA	399.05
EFT17374	20/08/2010	MORLEY GENERAL CLEANING SERVICE	9,824.25
EFT17375	20/08/2010	MULTITRACK (WA) PTY LTD	247.00
EFT17376	20/08/2010	NATIONAL LUBRICATION SYSTEMS	575.08
EFT17377	20/08/2010	NAVSEC	2,989.80



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EFT17378	20/08/2010	NEVERFAIL SPRINGWATER LTD - COPPIN ROAD	92.45
EFT17379	20/08/2010	OAKS LIQUOR	1,818.79
EFT17380	20/08/2010	ROSS HUMAN DIRECTIONS	5,174.55
EFT17381	20/08/2010	RUDD INDUSTRIAL AND FARM SUPPLIES	212.06
EFT17382	20/08/2010	SCRD HOLDINGS P/L T/A SECURE COMPUTER RECYLING & DISPOSAL	3,542.59
EFT17383	20/08/2010	SHUGS ELECTRICAL	2,463.00
EFT17384	20/08/2010	SIGNS & LINES	4,486.23
EFT17385	20/08/2010	SPUDS GARDENING SERVICES	1,542.00
EFT17386	20/08/2010	TELSTRA - A/C 031 1799 300 - LAND CARE CENTRE	20.94
EFT17387	20/08/2010	THERMO FISHER SCIENTIFIC AUSTRALIA PTY LTD	55.00
EFT17388	20/08/2010	TOTALLY WORKWEAR MIDLAND	716.28
EFT17389	20/08/2010	TRANSPACIFIC CLEANAWAY LTD	93.36
EFT17390	20/08/2010	ULTIMO CATERING	978.95
EFT17391	20/08/2010	UNIQUE WASTE MANAGEMENT SERVICES	1,573.00
EFT17392	20/08/2010	WA SUSTAINABLE ENERGY ASS INC	660.00
EFT17393	20/08/2010	YOUNIS ALHOORI	90.12
EFT17394	25/08/2010	ACCESS INDUSTRIAL TYRES	93.50
EFT17395	25/08/2010	AIR FILTER DRY CLEAN SYSTEMS PTY LTD	391.18
EFT17396	25/08/2010	ANALYTICAL REFERENCE LABORATORY	148.50
EFT17397	25/08/2010	BUNNINGS BUILDING SUPPLIES PTY LTD	78.30
EFT17398	25/08/2010	COLONIAL PRINT & PROMOTIONS	462.83
EFT17399	25/08/2010	CORPORATE EXPRESS AUSTRALIA LTD	1,125.18
EFT17400	25/08/2010	COVENTRYS	124.66
EFT17401	25/08/2010	HILLS FRESH	58.34
EFT17402	25/08/2010	ICLEI	55.00
EFT17403	25/08/2010	J & K HOPKINS	229.00
EFT17404	25/08/2010	JOHN HUGHES MITSUBISHI	240.00
EFT17405	25/08/2010	LEN FRENCH FENCING CONTRACTOR	807.50
EFT17406	25/08/2010	PAYG PAYMENTS	53,563.39
EFT17407	25/08/2010	SHIRE OF MUNDARING	66.00
EFT17408	25/08/2010	SPUDS GARDENING SERVICES	135.00
EFT17409	25/08/2010	THE IT VISION USER GROUP (INC)	500.50
EFT17410	25/08/2010	TOTALLY WORKWEAR MIDLAND	50.00
EFT17411	25/08/2010	UNIQUE WASTE MANAGEMENT SERVICES	572.00
EFT17412	25/08/2010	WESTERN AUSTRALIAN LOCAL GOVERNMENT	27,139.75
EFT17413	25/08/2010	PAYG PAYMENTS	65.00
EFT17414	27/08/2010	DIEBACK WORKING GROUP	160.00
EFT17415	27/08/2010	360 RECYCLING PTY LTD	55.00
EFT17416	27/08/2010	ADCORP	38,989.93
EFT17417	27/08/2010	ARCUS	332.60
EFT17418	27/08/2010	BIN BATH AUSTRALIA PTY LTD	271.04
EFT17419	27/08/2010	C & D RECYCLING	5,282.82
EFT17420	27/08/2010	CORPORATE EXPRESS AUSTRALIA LTD	297.07
EFT17421	27/08/2010	DUN & BRADSTREET PTY LTD	8.65
EFT17422	27/08/2010	ELEMENT HYDROGRAPHIC SOLUTIONS	778.80
EFT17423	27/08/2010	KELLY SERVICES (AUSTRALIA) LTD	2,581.63
EFT17424	27/08/2010	KOTT GUNNING LAWYERS	72.93
EFT17425	27/08/2010	LAMB PRINT	2,648.50
EFT17426	27/08/2010	LEFKAPHA P/L T/A CENTRE FORD	264.10
EFT17427	27/08/2010	LYONS AIRCONDITIONING SERVICES	1,831.05
EFT17428	27/08/2010	MICHAEL PAGE INTERNATIONAL	3,102.00



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EFT17429	27/08/2010	NAVSEC	5,319.60
EFT17430	27/08/2010	NEVERFAIL SPRINGWATER	191.40
EFT17431	27/08/2010	NEVERFAIL SPRINGWATER LTD - HAZELMERE	64.85
EFT17432	27/08/2010	NEVILLE REFRIGERATION	836.00
EFT17433	27/08/2010	OTEK AUSTRALIA	4,129.95
EFT17434	27/08/2010	PERFORMANCE PACKAGING / FACTORED BY BIBBY FINANCIAL SERVICES	397.98
EFT17435	27/08/2010	PRESTIGE ALARMS	584.00
EFT17436	27/08/2010	PRESTIGE PUMP RENTALS	1,705.00
EFT17437	27/08/2010	RECLAIM COLLECTIONS T/A TYRE WASTE (WA)	215.81
EFT17438	27/08/2010	STANTONS INTERNATIONAL	198.00
EFT17439	27/08/2010	TELSTRA - A/C 163 4688 200 - HAZELMERE	113.07
EFT17440	27/08/2010	TELSTRA - A/C 246 2455 400 - RH SECURITY MONITOR	38.50
EFT17441	27/08/2010	WESTRAC EQUIPMENT PTY LTD	94.35
EFT17442	27/08/2010	KEYWEST LOCK SERVICE	51.70
EFT17443	27/08/2010	ACCESS INDUSTRIAL TYRES	187.00
EFT17444	27/08/2010	AMCOR RECYCLING AUSTRALASIA	275.00
EFT17445	27/08/2010	AUSTRACLEAR LIMITED	141.77
EFT17446	27/08/2010	AUSTRALIAN LABORATORY SERVICES PTY LTD	798.60
EFT17447	27/08/2010	B&J CATALANO PTY LTD	2,031.98
EFT17448	27/08/2010	BRING COURIERS	214.95
EFT17449	27/08/2010	BUDGET ELECTRICS	882.72
EFT17450	27/08/2010	BUNNINGS BUILDING SUPPLIES PTY LTD	101.54
EFT17451	27/08/2010	CJD EQUIPMENT PTY LTD	522.08
EFT17452	27/08/2010	CORPORATE EXPRESS AUSTRALIA LTD	615.93
EFT17453	27/08/2010	FAIRFAX RADIO NETWORK PTY LTD	1,540.00
EFT17454	27/08/2010	FRUIT BOOST PTY LTD ATF BANDITS TRUST	288.00
EFT17455	27/08/2010	FUJI XEROX AUSTRALIA PTY LTD	54.43
EFT17456	27/08/2010	G & S FURNITURE SALES (WA) PTY LTD	605.00
EFT17457	27/08/2010	HILLS FRESH	63.56
EFT17458	27/08/2010	PORTNER PRESS PTY LTD	97.00
EFT17459	27/08/2010	RADIO PERTH PTY LTD	247.50
EFT17460	27/08/2010	SCRD HOLDINGS P/L T/A SECURE COMPUTER RECYLING & DISPOSAL	3,360.57
EFT17461	27/08/2010	SYLEX ERGONOMICS WA	2,125.20
EFT17462	27/08/2010	TOTALLY WORKWEAR MIDLAND	89.96
EFT17463	27/08/2010	VOLICH WASTE CONTRACTORS PTY LTD	44.00
EFT17464	27/08/2010	WILDTRAIN ENTERPRISES P/L T/A EFFECTIVE TRANSPORT	435.27
218833	06/08/2010	EMRC PETTY CASH - BELMONT	651.35
218834	06/08/2010	EMRC PETTY CASH - REDHILL	200.00
218835	13/08/2010	AIM UWA BUSINESS SCHOOL ALLIANCE	440.00
218836	13/08/2010	EMRC PETTY CASH - REDHILL	365.15
218837	13/08/2010	HUTCHISON 3G AUSTRALIA PTY LTD	107.00
218838	13/08/2010	CITY OF SWAN	9,908.19
218839	13/08/2010	CITY OF SWAN	9,908.19
424	17/08/2010	NATIONAL AUSTRALIA BANK	1,000,000.00
425	27/08/2010	WBC - CORPORATE MASTERCARD - P SCHNEIDER	24.81
426	27/08/2010	WBC - CORPORATE MASTER CARD - ENAD ZRAID	10,532.04
427	27/08/2010	WBC - CORPORATE MASTER CARD - S FITZPATRICK	585.21
428	27/08/2010	WBC - CORPORATE MASTERCARD - H LIEW	8.83
429	27/08/2010	WBC - CORPORATE MASTERCARD - J L ROUX	174.00
430	23/08/2010	WESTPAC BANKING CORPORATION	170.00



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PAY-3	03/08/2010	PAYROLL F/E 3/8/10	165,307.88
PAY-4	17/08/2010	PAYROLL F/E 17/8/10	169,747.18
PAY-4.1	23/08/2010	PAYROLL	127.65
PAY-5	31/08/2010	PAYROLL F/E 31/8/10	199,433.25
1*AUG10	02/08/2010	BANK CHARGES B/S 1366 - 1370	1,052.34
		SUB TOTAL	<u>2,318,844.88</u>
		LESS CANCELLED CHEQUES & EFTs	
218838	13/08/2010	CITY OF SWAN	-9,908.19
		SUB TOTAL	<u>-9,908.19</u>
		TOTAL	<u>2,308,936.69</u>

REPORT TOTALS

Bank Code	Bank	TOTAL
1	EMRC - Municipal Fund	2,308,936.69
TOTAL		2,308,936.69

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14.2 FINANCIAL REPORT FOR PERIOD ENDED 31 JULY 2010

REFERENCE: COMMITTEES-11429

PURPOSE OF REPORT

The purpose of this report is to provide Council with an overview of the Eastern Metropolitan Regional Council's (EMRC's) financial performance for the period ended 31 July 2010.

KEY ISSUES AND RECOMMENDATION(S)

- Significant year to date budget variances greater than 10% or \$10,000, which ever is the greater, within each nature and type category on the Statement of Financial Activity as at 31 July 2010 have been identified and are reported on in the body of the report.

Recommendation(s)

That the Income Statement, Capital Expenditure Statement, Balance Sheet and the Statement of Cash and Investments for the period ended 31 July 2010 be received.

SOURCE OF REPORT

Manager Financial Services

BACKGROUND

It is a requirement of the Local Government (Financial Management) Regulations 1996 (Clause 34) that a Local Government is to prepare and present to Council financial reports in such a form as the Local Government considers to be appropriate.

The 2010/2011 Budget was presented in a format that separated operating income and expenditure from other revenue and expenses to provide improved disclosure of Council's underlying operating result.

The financial summaries attached to this report provide an overview of year to date budget performance for operating activities and capital works.

The initial forecast review for 2010/2011 will be undertaken during November 2010 and will be based on the financial performance to the period ended 31 October 2010.

A Balance Sheet is also provided with year to date actual balances compared with budget provisions and end of year forecasts for all balance sheet items.

REPORT

Outlined below are financial summaries for the period ended 31 July 2010. Where possible the year to date monthly budget allocations have been reviewed in order to match the appropriate timing for the various projects budgeted to be undertaken. This will provide a better comparison between the year to date actual and year to date budget figures.



Item 14.2 continued

Income Statement - Nature and Type (refer Attachment 1)

The operating result from normal activities as at 31 July 2010 is a favourable variance of \$441,907. The following information is provided on key aspects of Council's financial performance:

<u>Operating Income</u>	<i>Year to Date</i>	An unfavourable variance of \$55,658 (2.47%).
	<i>End of Year Forecast</i>	As per Budget - not yet due to be reviewed.

Operating Income variances:

- Year to date User Charges of \$1,669,475 is \$207,480 (11.05%) below the budget. The variance is due to lower than budgeted Disposal Charge income from Commercial clients (\$45,492), Member Councils (\$142,253) and Class III Contaminated waste (\$21,711).
- Contribution income for projects is invoiced throughout the year based on project timings. Year to date Contributions of \$108,597 is \$65,543 (152.23%) above the budget. This is attributable to an unbudgeted additional contribution of \$11,762 for the Regional Tourism Development project. The variance is also a result of timing differences for the following projects:
 - Eastern Hills Catchment Management Project (EHCM);
 - Achieving Carbon Emissions Reduction (ACER);
 - Future Proofing Climate Change Adaptation Project;
 - Perth Solar City Project; and
 - Income Regional Water Campaign.
- Year to date Operating Grants of \$246,907 is \$97,080 (64.79%) above budget. This is attributable to the timing of invoicing for various projects including the grants for the Hazelmere site of \$72,950 and Eastern Hills Catchment Management project (EHCM) of \$56,500. This favourable variance also includes the unbudgeted additional funding of \$20,000 from the Bushland Phytophthora Dieback project.
- Year to date Interest earnings on Municipal Cash and Investments of \$26,728 is \$14,292 above the budget provision of \$12,436. This is offset by the year to date Interest earnings on Restricted Cash Investment which is \$16,576 below the budget. This variation between the two categories of income is a result of the accounting treatment of accrued interest applicable to the Municipal and Reserve funds. Interest earnings income is allocated to the appropriate funds when received.
- Other operating income of \$65,911 is \$17,496 (20.98%) below the budget. \$9,620 of this variance is attributable to the Lime Amended Bio-Clay Operations which is expected to be operational in January 2011. It is expected to achieve the full year's budget of \$115,442. Other variances include the Sale of Products income from laterite (\$6,369) which is budgeted for \$100,000 over the 12 months. The sale of laterite generally occurs during the summer months when roadworks are undertaken.

There were no further significant Operating Income variances as at 31 July 2010.

<u>Operating Expenditure</u>	<i>Year to Date</i>	A favourable variance of \$497,565 (23.02%).
	<i>End of Year Forecast</i>	As per Budget - not yet due to be reviewed.



Item 14.2 continued

Operating Expenditure variances:

1. Year to date Salary expenses are \$49,561 or (11.89%) above the budget provisions. The variance is due to the timing of long service leave payments which have been provided for in the budget and the salary expenses will be credited for these amounts at the end of the 2010/11 financial year.
2. Contract expenses of \$175,307 is \$310,644 (63.92%) lower than budget due predominantly to the timing of various projects. Major variations below the year to date budget include the Perth Solar City Living Smart program & demonstration projects (\$75,813), Red Hill Water Monitoring (\$22,338), Manage Woodwaste project (\$14,780), Manage Greenwaste Mulching project (\$19,893) as well as various Regional Development projects (\$39,892) and various Corporate Services activities (\$25,922).
3. Year to date Material expenses are \$55,238 (59.83%) below the year to date budget provisions. The principal variation relates to \$11,376 expenditure to date compared to a year to date budget provision of \$25,000 on materials for the supply of intermediate/daily cover for the Class III waste disposal cell. This is dependent on the timing requirements for cover for the Class III cell. Other projects from Waste Management contribute \$21,559 to the variance. Other variances include Corporate Services activities (\$14,452) and Environmental Services projects (\$5,277).
4. Year to date Insurance expenses are \$17,860 (16.13%) below the year to date budget provision of \$110,722. This variance is related to the timing of the budgeted insurance monthly spread over the full year. It is expected that we will be within the budgeted amounts by the end of the year.
5. Depreciation expenses of \$255,005 are \$43,243 (14.50%) below the budget. The variation is attributable to the timing of the capital expenditure.
6. Miscellaneous expenses of \$586,527 are \$117,538 (16.69%) below the budget due to the timing of the expenditure.

There were no further significant Operating Expenditure variances as at 31 July 2010.

*Other Revenues and Expenses (Net)	<i>Year to Date</i>	A favourable variance of \$78,373 (16.43%).
	<i>End of Year Forecast</i>	As per Budget - not yet due to be reviewed.

** Note: This section also includes Unrealised Gain/Loss from change in fair value of Investments*

Other Revenues and Expenses variances:

1. Year to date Secondary Waste Charge receipts are \$57,968 (14.84%) below the year to date budget provision of \$390,639. This variance is attributable to lower than budgeted Secondary Waste Charge income from all member councils and customers.
2. Year to date Proceeds from the Sale of Assets are \$37,049 (99.83%) below the year to date budget provision of \$37,113. This variance is attributable to the timing of the sale of assets.
3. Year to date Contract expenses are \$29,096 (67.08%) below the year to date budget provision of \$43,372. This relates specifically to the Resource Recovery project consultancy contractual timings.
4. The unrealised gains or loss from the change in fair value of investments for the period ending 31 July 2010 is an unrealised loss of \$16,269.

Unrealised gains or losses represent a fair market value measurement of the financial instruments during the period in which they are held, i.e. marked to market. It should be noted that actual gains or losses on financial instruments will not be realised until such time as the individual investments are sold.

There were no further significant Other Revenues and Expenses variances as 31 July 2010.



Item 14.2 continued

Capital Expenditure Statement (refer Attachment 2)

<u>Capital Expenditure</u>	<i>Year to Date</i>	A favourable variance of \$35,552
	<i>End of Year Forecast</i>	As per Budget - not yet due to be reviewed.

Capital Expenditure variances:

A favourable variance of \$35,552 exists as at 31 July 2010 when comparing to the year to date budget provision. The year to date budget provisions are used as a guide only as expenditure of a capital nature is undertaken as and when required. Significant Capital Expenditure items to 31 July 2010 include the payment of the deposit of \$658,677 for the Hazelmere Woodwaste grinder.

Balance Sheet (refer Attachment 3)

The Balance Sheet shows the overall impact of actual balances compared with budget provisions and end of year forecasts for operating and capital works activities.

Currently, as end of year forecasts are yet to be reviewed the forecast balances as at 31 July 2010 are as per budget estimates.

Statement of Cash and Investments (refer Attachment 4)

The level of cash and investments in the Municipal fund as at 31 July 2010 is \$7,495,905 and Restricted Assets amount to \$18,492,420. This figure is net of cumulative unrealised losses of \$6,825,487 which have been provided for in this amount.

The total level of cash and investments as at 31 July 2010 is \$25,988,325, (\$32,813,812 excluding unrealised losses).

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 – Good Governance

- 4.6 To provide responsible and accountable governance and management of the EMRC; and
- 4.7 To continue to improve financial and asset management practices.

FINANCIAL IMPLICATIONS

As outlined in the attached financial reports.

SUSTAINABILITY IMPLICATIONS

Nil

ATTACHMENT(S)

1. Income Statement by Nature and Type (Ref: Committees-11445)
2. Capital Expenditure Statement (Ref: Committees-11446)
3. Balance Sheet (Ref: Committees-11447)
4. Statement of Cash and Investments (Ref: Committees-11448)
5. Investment Report (Ref: Committees-11455)



Item 14.2 continued

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That the Income Statement, Capital Expenditure Statement, Balance Sheet and the Statement of Cash and Investments for the period ended 31 July 2010 be received.

COUNCIL RESOLUTION(S)

MOVED CR CUCCARO

SECONDED CR GODFREY

THAT THE INCOME STATEMENT, CAPITAL EXPENDITURE STATEMENT, BALANCE SHEET AND THE STATEMENT OF CASH AND INVESTMENTS FOR THE PERIOD ENDED 31 JULY 2010 BE RECEIVED.

CARRIED UNANIMOUSLY



INCOME STATEMENT Nature and Type

Year to Date				JULY 2010			Full Year		
Actual	Budget	Variance		Current Budget	Forecast Change	End of Year Forecast			
Operating Income									
(\$1,669,475)	(\$1,876,955)	(\$207,480)	(U)	User Charges	(\$23,105,970)	(\$1)	(F)	(\$23,105,971)	
(\$21,569)	(\$25,952)	(\$4,383)	(U)	Special Charges	(\$311,456)	\$1	(U)	(\$311,455)	
(\$108,597)	(\$43,054)	\$65,543	(F)	Contributions	(\$516,826)	\$0	(F)	(\$516,826)	
(\$246,907)	(\$149,827)	\$97,080	(F)	Operating Grants	(\$1,797,977)	\$0	(F)	(\$1,797,977)	
(\$26,728)	(\$12,436)	\$14,292	(F)	Interest Municipal Cash Investments	(\$149,250)	\$0	(F)	(\$149,250)	
(\$54,419)	(\$57,633)	(\$3,214)	(U)	Reimbursements	(\$691,746)	\$0	(F)	(\$691,746)	
(\$65,911)	(\$83,407)	(\$17,496)	(U)	Other	(\$1,000,943)	\$0	(F)	(\$1,000,943)	
(\$2,193,606)	(\$2,249,264)	(\$55,658)	(U)	Total Operating Income	(\$27,574,168)	\$0	(F)	(\$27,574,168)	
Operating Expenditure									
\$466,298	\$416,737	(\$49,561)	(U)	Salary Expenses	\$7,129,055	\$0	(F)	\$7,129,055	
\$175,307	\$485,951	\$310,644	(F)	Contract Expenses	\$5,891,006	(\$1)	(F)	\$5,891,005	
\$37,083	\$92,321	\$55,238	(F)	Material Expenses	\$1,109,227	\$0	(F)	\$1,109,227	
\$11,740	\$13,011	\$1,271	(F)	Utility Expenses	\$158,436	\$0	(F)	\$158,436	
\$51,977	\$57,548	\$5,571	(F)	Fuel Expenses	\$690,630	\$0	(F)	\$690,630	
\$1,360	\$1,075	(\$285)	(U)	Finance Fees and Interest Expenses	\$12,900	\$0	(F)	\$12,900	
\$92,862	\$110,722	\$17,860	(F)	Insurance Expenses	\$194,530	\$0	(F)	\$194,530	
\$255,005	\$298,248	\$43,243	(F)	Depreciation Expenses	\$3,579,279	\$0	(F)	\$3,579,279	
\$586,527	\$704,065	\$117,538	(F)	Miscellaneous Expenses	\$8,459,575	\$0	(F)	\$8,459,575	
\$0	\$0	\$0	(F)	Provision Expenses	\$140,383	\$0	(F)	\$140,383	
(\$14,475)	(\$18,429)	(\$3,954)	(U)	Costs Allocated	(\$220,241)	\$0	(F)	(\$220,241)	
\$1,663,684	\$2,161,249	\$497,565	(F)	Total Operating Expenditure	\$27,144,780	(\$1)	(F)	\$27,144,779	
(\$529,922)	(\$88,015)	\$441,907	(F)	OPERATING RESULT FROM NORMAL ACTIVITIES	(\$429,388)	(\$1)	(F)	(\$429,389)	
Surplus	Surplus				Surplus			Surplus	

Notes:

1. User Charges - include member Councils, WMRC and casual users pertaining to waste, risk management and environmental services fees and charges;
2. Special Charges - Waste Education Levy;
3. Contributions - member Councils' contributions to projects and services;
4. Operating Grants - grant income predominatly from government agencies; and
5. Miscellaneous Expenses - includes Landfill Levy as the major component.

Operating Income and Expenditure relates to the ordinary operations of the organisation.
Other Revenues and Expenses relates to the Resource Recovery Project, interest from cash reserves and disposal of assets.

(F) denotes Favourable variance and (U) denotes Unfavourable variance



INCOME STATEMENT Nature and Type

Year to Date				JULY 2010				Full Year		
Actual	Budget	Variance		Current Budget	Forecast Change		End of Year Forecast			
Other Revenues										
(\$332,671)	(\$390,639)	(\$57,968)	(U)	Secondary Waste Charge	(\$4,687,717)	\$1	(U)	(\$4,687,716)		
(\$126,258)	(\$142,834)	(\$16,576)	(U)	Interest Restricted Cash Investments	(\$1,714,079)	\$0	(F)	(\$1,714,079)		
\$0	(\$129)	(\$129)	(U)	Reimbursements	(\$1,550)	\$0	(F)	(\$1,550)		
(\$64)	(\$37,113)	(\$37,049)	(U)	Proceeds from Sale of Assets	(\$445,362)	\$0	(F)	(\$445,362)		
(\$458,993)	(\$570,715)	(\$111,722)	(U)	Total Other Revenues	(\$6,848,708)	\$1	(U)	(\$6,848,707)		
Other Expenses										
\$13,719	\$18,963	\$5,244	(F)	Salary Expenses	\$328,928	\$0	(F)	\$328,928		
\$14,276	\$43,372	\$29,096	(F)	Contract Expenses	\$520,600	\$0	(F)	\$520,600		
\$423	\$2,621	\$2,198	(F)	Material Expenses	\$31,550	\$0	(F)	\$31,550		
\$248	\$266	\$18	(F)	Utility Expenses	\$3,200	\$0	(F)	\$3,200		
\$171	\$195	\$24	(F)	Insurance Expenses	\$2,355	\$0	(F)	\$2,355		
\$501	\$545	\$44	(F)	Depreciation Expenses	\$6,556	\$0	(F)	\$6,556		
\$316	\$9,475	\$9,159	(F)	Miscellaneous Expenses	\$113,800	\$0	(F)	\$113,800		
\$0	\$0	\$0	(F)	Carrying Amount of Assets Disposed Of	\$426,241	\$0	(F)	\$426,241		
\$14,475	\$18,310	\$3,835	(F)	Costs Allocated	\$219,741	\$0	(F)	\$219,741		
\$44,129	\$93,747	\$49,618	(F)	Total Other Expenses	\$1,652,971	\$0	(F)	\$1,652,971		
Unrealised (Gain)/Loss From Change in Fair Value of Investments										
\$16,269	\$0	(\$16,269)	(U)	Unrealised (Gain)/Loss	\$0	\$0	(F)	\$0		
\$16,269	\$0	(\$16,269)	(U)	Total Unrealised (Gain)/Loss	\$0	\$0	(F)	\$0		
(\$398,595)	(\$476,968)	(\$78,373)	(U)	OPERATING RESULT FROM OTHER ACTIVITIES	(\$5,195,737)	\$1	(F)	(\$5,195,736)		
Surplus	Surplus				Surplus			Surplus		
(\$928,517)	(\$564,983)	\$363,534	(U)	CHANGE IN NET ASSETS FROM OPERATIONS	(\$5,625,125)	\$0	(F)	(\$5,625,125)		
Surplus	Surplus				Surplus			Surplus		



CAPITAL EXPENDITURE STATEMENT

JULY 2010

Full Year

Year to Date			On Order	(F) = Favourable variation (U) = Unfavourable variation	Current Budget	Forecast Change	End of Year Forecast
Actual	Budget	Variance					
Governance and Corporate Services							
\$0	\$0	\$0 (F)	\$0	Purchase Vehicles - Ascot Place (24440/00)	\$422,232	\$0 (F)	\$422,232
\$50	\$0	\$50 (U)	\$2,600	Purchase Furniture Fittings & Equipment - Corporate Services (24510/01)	\$24,000	\$0 (F)	\$24,000
\$0	\$0	\$0 (F)	\$2,464	Purchase Information Technology & Communication Equipment (24550/00)	\$380,200	\$0 (F)	\$380,200
\$446	\$0	\$446 (U)	\$0	Purchase PABX/Telephone Equipment (24580/00)	\$0	\$0 (F)	\$0
\$0	\$0	\$0 (F)	\$0	Purchase Art Works (24620/00)	\$17,273	\$0 (F)	\$17,273
\$0	\$17,916	(\$17,916) (F)	\$39,696	Capital Improvement Administration Building - Ascot Place (25240/01)	\$215,000	\$0 (F)	\$215,000
\$497	\$17,916	(\$17,419) (F)	\$44,760		\$1,058,705	\$0 (F)	\$1,058,705



CAPITAL EXPENDITURE STATEMENT

JULY 2010

Full Year

Year to Date			On Order	(F) = Favourable variation (U) = Unfavourable variation	Current Budget	Forecast Change	End of Year Forecast
Actual	Budget	Variance					

Environmental Services

\$2,936	\$0	\$2,936 (U)	\$0	Purchase Office Equipment - Environmental Services (24510/05)	\$2,000	\$0 (F)	\$2,000
\$0	\$0	\$0 (F)	\$0	Purchase Office Furniture and Fittings - Environmental Services (24610/05)	\$1,500	\$0 (F)	\$1,500
\$2,936	\$0	\$2,936 (U)	\$0		\$3,500	\$0 (F)	\$3,500

Regional Development

\$0	\$0	\$0 (F)	\$0	Purchase Office Equipment - Regional Development (24510/04)	\$1,000	\$0 (F)	\$1,000
\$0	\$0	\$0 (F)	\$0	Purchase Office Furniture and Fittings - Regional Development (24610/04)	\$1,500	\$0 (F)	\$1,500
\$0	\$0	\$0 (F)	\$0		\$2,500	\$0 (F)	\$2,500

Risk Management

\$0	\$0	\$0 (F)	\$0	Purchase Office Equipment - Risk Management (24510/06)	\$500	\$0 (F)	\$500
\$0	\$0	\$0 (F)	\$0	Purchase Office Furniture and Fittings - Risk Management (24610/06)	\$500	\$0 (F)	\$500
\$0	\$0	\$0 (F)	\$0		\$1,000	\$0 (F)	\$1,000

Resource Recovery

\$0	\$4,166	(\$4,166) (F)	\$0	Construct and Commission Resource Recovery Park (24399/01)	\$50,000	\$0 (F)	\$50,000
\$0	\$0	\$0 (F)	\$0	Purchase Office Equipment - Resource Recovery (24510/07)	\$1,000	\$0 (F)	\$1,000
\$0	\$0	\$0 (F)	\$0	Purchase Other Equipment - Resource Recovery (24590/07)	\$1,000	\$0 (F)	\$1,000
\$1,932	\$0	\$1,932 (U)	\$0	Purchase Office Furniture and Fittings - Resource Recovery (24610/07)	\$1,000	\$0 (F)	\$1,000
\$1,932	\$4,166	(\$2,234) (F)	\$0		\$53,000	\$0 (F)	\$53,000



CAPITAL EXPENDITURE STATEMENT

JULY 2010

Full Year

Year to Date			On Order	(F) = Favourable variation (U) = Unfavourable variation	Current Budget	Forecast Change	End of Year Forecast
Actual	Budget	Variance					
Waste Management							
\$0	\$0	\$0 (F)	\$0	Purchase Waste Management Land - Midland Brick (24150/02)	\$500,000	\$0 (F)	\$500,000
\$0	\$27,500	(\$27,500) (F)	\$580	Construct Waste Management Facility Buildings - Red Hill Landfill Facility (24250/01)	\$410,000	\$0 (F)	\$410,000
\$0	\$0	\$0 (F)	\$615	Construct Waste Management Facility Buildings - Hazelmere (24250/02)	\$200,000	\$0 (F)	\$200,000
\$0	\$5,000	(\$5,000) (F)	\$0	Investigate and Design Number 3 Workshop - Redhill Landfill Facility (24259/01)	\$60,000	\$0 (F)	\$60,000
\$19,258	\$1,750	\$17,508 (U)	\$0	Construct Waste Management Facility Buildings - Other - Hazelmere (24259/02)	\$21,000	\$0 (F)	\$21,000
\$0	\$0	\$0 (F)	\$4,371	Upgrade Power - Redhill Landfill Facility (24259/03)	\$50,000	\$0 (F)	\$50,000
\$0	\$0	\$0 (F)	\$0	Construct Class III Cell Farm Stage 2 - Red Hill Landfill Facility (24310/11)	\$5,000	\$0 (F)	\$5,000
\$0	\$0	\$0 (F)	\$0	Construct Siltation Ponds - Red Hill Landfill Facility (24350/00)	\$158,000	\$0 (F)	\$158,000
\$0	\$0	\$0 (F)	\$0	Construct Nutrient Stripping Pond - Red Hill Landfill Facility (24360/00)	\$50,000	\$0 (F)	\$50,000
\$0	\$8,332	(\$8,332) (F)	\$0	Construct Roads / Carparks - Red Hill Landfill Facility (24370/00)	\$100,000	\$0 (F)	\$100,000
\$0	\$0	\$0 (F)	\$0	Construct Weighbridge - Hazelmere (24392/00)	\$150,000	\$0 (F)	\$150,000
\$4,950	\$6,666	(\$1,717) (F)	\$0	Construct Water Storage Dams - Red Hill Landfill Facility (24393/00)	\$80,000	\$0 (F)	\$80,000
\$0	\$715	(\$715) (F)	\$0	Construct Perimeter Fencing - Red Hill Landfill Facility (24394/00)	\$8,600	\$0 (F)	\$8,600



CAPITAL EXPENDITURE STATEMENT

JULY 2010

Full Year

Year to Date			On Order	(F) = Favourable variation (U) = Unfavourable variation	Current Budget	Forecast Change	End of Year Forecast
Actual	Budget	Variance					
Waste Management							
\$1,650	\$4,166	(\$2,516) (F)	\$0	Construct Hardstand and Road - Hazelmere (24395/01)	\$50,000	\$0 (F)	\$50,000
\$0	\$0	\$0 (F)	\$0	Construct Monitoring Bores - Red Hill Landfill Facility (24396/00)	\$30,000	\$0 (F)	\$30,000
\$0	\$13,139	(\$13,139) (F)	\$0	Construct Solar PV Tracking System - Red Hill Landfill Facility (24399/02)	\$160,179	\$0 (F)	\$160,179
\$0	\$0	\$0 (F)	\$0	Purchase / Replace Plant - Red Hill Landfill Facility (24410/00)	\$358,000	\$0 (F)	\$358,000
\$658,677	\$660,000	(\$1,323) (F)	\$1,573,661	Purchase / Replace Plant - Hazelmere (24410/01)	\$2,365,265	\$0 (F)	\$2,365,265
\$0	\$0	\$0 (F)	\$254	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility (24420/00)	\$200,000	\$0 (F)	\$200,000
\$0	\$2,000	(\$2,000) (F)	\$0	Purchase / Replace Minor Plant and Equipment - Hazelmere (24420/02)	\$15,000	\$0 (F)	\$15,000
\$31,821	\$0	\$31,821 (U)	\$0	Purchase / Replace Vehicles - Red Hill Landfill Facility (24430/00)	\$60,145	\$0 (F)	\$60,145
\$0	\$0	\$0 (F)	\$0	Purchase / Replace Office Equipment - Engineering / Waste Management (24510/02)	\$550	\$0 (F)	\$550
\$0	\$0	\$0 (F)	\$5,500	Purchase / Replace Office Equipment - Red Hill Landfill Facility (24510/08)	\$7,000	\$0 (F)	\$7,000
\$0	\$0	\$0 (F)	\$0	Purchase Fire Fighting System/Equipment - Hazelmere (24520/07)	\$600	\$0 (F)	\$600
\$0	\$0	\$0 (F)	\$0	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill Facility (24520/08)	\$1,000	\$0 (F)	\$1,000
\$0	\$0	\$0 (F)	\$5,540	Purchase / Replace Security System - Red Hill Waste Management Facility (24530/08)	\$45,000	\$0 (F)	\$45,000
\$1,076	\$0	\$1,076 (U)	\$1,218	Purchase / Replace Other Equipment - Red Hill Landfill Facility (24590/00)	\$40,000	\$0 (F)	\$40,000



CAPITAL EXPENDITURE STATEMENT

JULY 2010

Full Year

Year to Date			On Order	(F) = Favourable variation (U) = Unfavourable variation	Current Budget	Forecast Change	End of Year Forecast
Actual	Budget	Variance					

Waste Management

\$0	\$4,000	(\$4,000) (F)	\$0	Purchase / Replace Miscellaneous Plant & Equipment - Hazelmere (24590/02)	\$8,240	\$0 (F)	\$8,240
\$0	\$0	\$0 (F)	\$410	Purchase/Replace Other Equipment - Engineering and Waste Management (24590/03)	\$5,500	\$0 (F)	\$5,500
\$0	\$0	\$0 (F)	\$0	Purchase Office Furniture and Fittings-Engineering and Waste Management (24610/03)	\$2,500	\$0 (F)	\$2,500
\$0	\$0	\$0 (F)	\$0	Purchase / Replace Office Furniture and Fittings - Red Hill Landfill Facility (24610/08)	\$6,500	\$0 (F)	\$6,500
\$0	\$0	\$0 (F)	\$0	Purchase Office Furniture and Fittings-Hazelmere (24610/10)	\$1,500	\$0 (F)	\$1,500
\$0	\$666	(\$666) (F)	\$0	Purchase Miscellaneous Furniture and Fittings - Red Hill Education Programme (24690/01)	\$9,000	\$0 (F)	\$9,000
\$0	\$666	(\$666) (F)	\$0	Refurbish Environmental Education Centre - Redhill Landfill Facility (25253/00)	\$9,000	\$0 (F)	\$9,000
\$0	\$0	\$0 (F)	\$0	Refurbish Waste Transfer Station Building - Red Hill Landfill Facility (25259/01)	\$25,000	\$0 (F)	\$25,000
\$0	\$1,666	(\$1,666) (F)	\$0	Refurbish Plant - Red Hill Landfill Facility (25410/00)	\$20,000	\$0 (F)	\$20,000
\$717,431	\$736,266	(\$18,835) (F)	\$1,592,149		\$5,212,579	\$0 (F)	\$5,212,579

\$722,796	\$758,348	(\$35,552) (F)	\$1,636,909	TOTAL CAPITAL EXPENDITURE	\$6,331,284	\$0 (F)	\$6,331,284
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BALANCE SHEET**JULY 2010**

Full Year

Actual 2009/2010	Actual Year to Date	(F) = Favourable variation (U) = Unfavourable variation	Current Budget 2010/2011	Forecast Change	Forecast 2010/2011
Current Assets					
\$3,819,119	\$2,390,546		\$5,236,621	(\$4,810,537) (U)	\$426,084
\$24,625,523	\$23,597,780		\$26,688,404	\$4,810,537 (F)	\$31,498,941
\$2,484,281	\$2,623,045		\$2,484,281	\$0 (F)	\$2,484,281
\$23,408	\$44,460		\$23,408	\$0 (F)	\$23,408
\$73,514	\$83,273		\$73,514	\$0 (F)	\$73,514
\$0	\$0		\$0	\$0 (F)	\$0
\$31,025,845	\$28,739,104		\$34,506,228	\$0 (F)	\$34,506,228
Current Liabilities					
\$0	\$0		\$0	\$0 (F)	\$0
\$4,830,408	\$2,082,439		\$4,830,408	\$0 (F)	\$4,830,408
\$1,074,972	\$1,074,972		\$1,109,055	\$0 (F)	\$1,109,055
\$0	\$0		\$0	\$0 (F)	\$0
\$0	\$0		\$0	\$0 (F)	\$0
\$5,905,380	\$3,157,411		\$5,939,463	\$0 (F)	\$5,939,463
\$25,120,465	\$25,581,692		\$28,566,765	\$0 (F)	\$28,566,765

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BALANCE SHEET



JULY 2010

Full Year

Actual 2009/2010	Actual Year to Date	(F) = Favourable variation (U) = Unfavourable variation	Current Budget 2010/2011	Forecast Change	Forecast 2010/2011
Non Current Assets					
\$7,639,917	\$7,639,917		\$8,139,917	\$0 (F)	\$8,139,917
\$2,406,984	\$2,395,065		\$3,186,118	\$0 (F)	\$3,186,118
\$11,021,749	\$10,932,776		\$10,589,581	\$0 (F)	\$10,589,581
\$5,454,459	\$5,314,523		\$6,685,536	\$0 (F)	\$6,685,536
\$341,290	\$327,883		\$556,069	\$0 (F)	\$556,069
\$91,317	\$90,046		\$117,703	\$0 (F)	\$117,703
\$2,213,284	\$2,936,081		\$2,213,284	\$0 (F)	\$2,213,284
\$0	\$0		\$0	\$0 (F)	\$0
\$0	\$0		\$0	\$0 (F)	\$0
\$29,169,000	\$29,636,291		\$31,488,208	\$0 (F)	\$31,488,208
Non Current Liabilities					
\$1,419,987	\$1,419,987		\$1,560,370	\$0 (F)	\$1,560,370
\$0	\$0		\$0	\$0 (F)	\$0
\$0	\$0		\$0	\$0 (F)	\$0
\$1,419,987	\$1,419,987		\$1,560,370	\$0 (F)	\$1,560,370
\$52,869,478	\$53,797,996		\$58,494,603	\$0	\$58,494,603
Equity					
\$26,333,080	\$26,333,080		\$31,958,205	\$0 (F)	\$31,958,205
\$0	\$0		\$0	\$0 (F)	\$0
\$0	\$0		\$0	\$0 (F)	\$0
\$26,536,398	\$26,536,398		\$26,536,398	\$0 (F)	\$26,536,398
\$0	\$928,518		\$0	\$0	\$0
\$52,869,478	\$53,797,996		\$58,494,603	\$0 (F)	\$58,494,603

Note : A negative value in the Forecast Change column of the Equity section results in a favourable increase in the equity position of the organisation.



31 CASH AND INVESTMENTS

JULY 2010

Full Year

**Actual
2009/2010**

**YTD Actual
2010/2011**

(F) = Favourable variation
(U) = Unfavourable variation

**Current
Budget
2010/2011**

**Forecast
Change**

**Forecast
2010/2011**

Municipal Cash and Investments

3,815,819	2,387,246	Cash at Bank - Municipal Fund 01001/00	5,233,321	(4,810,537)	(U)	422,784
1,250	1,250	Cash on Hand - Ascot Place 01019/00	1,250	0	(F)	1,250
600	600	Cash on Hand - Walliston/Mathieson & Coppin Road Transfer Stations 01019/01	600	0	(F)	600
1,450	1,450	Cash on Hand - Red Hill / Hazelmere 01019/02	1,450	0	(F)	1,450
6,243,092	5,105,359	Investments - Municipal Fund 02021/00	1,781,357	4,810,537	(F)	6,591,894
10,062,210	7,495,905	Total Municipal Cash	7,017,977	0	(F)	7,017,977

Restricted Cash and Investments

387,395	389,336	Restricted Investments - Plant and Equipment 02022/01	117,727	0	(F)	117,727
2,660,225	2,673,558	Restricted Investments - Site Rehabilitation Red Hill 02022/02	2,626,312	0	(F)	2,626,312
510,222	512,779	Restricted Investments - Future Development 02022/03	1,744,546	0	(F)	1,744,546
292,292	293,757	Restricted Investments - Environmental Monitoring Red Hill 02022/04	312,193	0	(F)	312,193
224,245	225,369	Restricted Investments - Environmental Insurance Red Hill 02022/05	215,457	0	(F)	215,457
10,929	10,984	Restricted Investments - Risk Management 02022/06	11,673	0	(F)	11,673
225,485	226,615	Restricted Investments - Class IV Cells Red Hill 02022/07	287,660	0	(F)	287,660
294,281	295,756	Restricted Investments - Regional Development 02022/08	32,216	0	(F)	32,216
19,029,568	19,124,941	Restricted Investments - Secondary Waste Processing 02022/09	23,741,107	0	(F)	23,741,107
944,959	949,695	Restricted Investments - Class III Cells 02022/10	1,948,091	0	(F)	1,948,091
55,180	55,457	Restricted Investments - Building Refurbishment (Ascot Place) 02022/11	58,938	0	(F)	58,938
(6,809,218)	(6,825,487)	Restricted Investments - Unrealised Loss/Gain on Investments 02022/20	(6,809,218)	0	(F)	(6,809,218)
556,867	559,658	Restricted Investments - Long Service Leave 02022/90	620,344	0	(F)	620,344
18,382,432	18,492,420	Total Restricted Cash	24,907,048	0	(F)	24,907,048
28,444,642	25,988,325	TOTAL CASH AND INVESTMENTS	31,925,025	0	(F)	31,925,025

The Cash at Bank - Municipal Fund represents the balance on the last day of the relevant month. Any portion of the balance available for investment is transferred into the Investment - Municipal Fund account in the following period. Funds held in the Cash at Bank - Municipal Fund continue to accrue interest as per the Westpac commercial rates.

EMRC Investment Report

July 2010

Investment Report Including CDOs

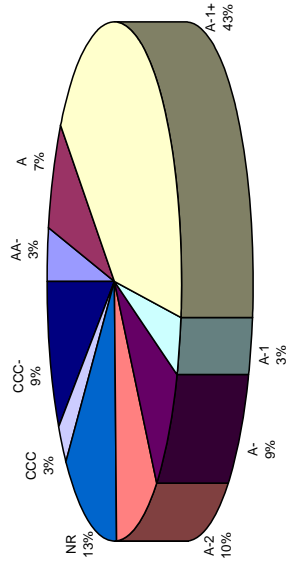
I. Overall Portfolio Limits

S&P Long Term Rating	S&P Long Term Rating	% Portfolio	Investment Maximum %	Comments
AAA	A-1+	41.32%	100%	
AA	A-1	6.68%	100%	
A	A-2	25.06%	60%	
BBB		0.00%	0%	
CCC and less		26.93%	0%	Policy Breached ¹
		<u>100.00%</u>		

Notes

1. Policy breach above relates to the \$7.06m Lehman Brothers CDOs investment and a \$1m term deposit with Credit Union Australia. While Credit Union Australia is not rated, it is covered under the Bank Guarantee

Investment by S&P Rating



Investment Report Excluding CDOs

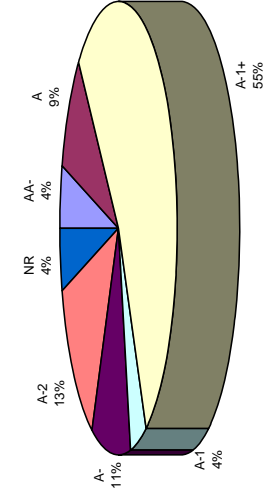
I. Overall Portfolio Limits

S&P Long Term Rating	S&P Long Term Rating	% Portfolio	Investment Maximum %	Comments
AAA	A-1+	54.08%	100%	
AA	A-1	8.75%	100%	
A	A-2	32.80%	60%	
BBB		0.00%	0%	
CCC and less		4.37%	0%	Policy Breached ²
		<u>100.00%</u>		

Notes

2. Policy Breach above relates to a \$1m term deposit with Credit Union Australia. While Credit Union Australia is not rated, it is covered under the Bank Guarantee

Investment by S&P Rating (excluding CDOs)



EMRC Investment Report

July 2010

II. Counterparty Credit Framework

	% Portfolio	Comments
NAB	16.71%	
Westpac	12.92%	
Bankwest	10.02%	
Suncorp Metway	6.68%	
St. George Bank	5.01%	
Macquarie Bank	5.01%	
Bank of Queensland	3.34%	
Elders Rural Bank	3.34%	
Members equity bank	3.34%	
HSBC FRN	3.34%	
Deutsche Bank	1.67%	
Royal Bank of Scotland	1.67%	
Credit Union Australia	3.34%	Compliant ³
Lehman Brothers	23.59%	Policy breached ⁴

Notes

3. The \$1m term deposit with Credit Union Australia covered under Bank Guarantee scheme
 4. Policy breach above relates to the Lehman Bros CDOs investment

III. Term to Maturity Framework

Maturity Profile	Investment Policy Guidelines		Comments
	% Portfolio	% Max	
Less Than 1 Year	66.38%	100%	
Greater Than 1 year	19.38%	60%	
Greater Than 3 Years	13.97%	35%	
Greater Than 5 Years	0.00%	25%	
Greater Than 6 Years	0.27%	0%	Policy Breached ⁶
	<u>100.00%</u>		

Notes

6. Policy breach above relates to a \$80,000 Lehman Brothers CDO with a term to March 2017

II. Counterparty Credit Framework

	% Portfolio	Comments
NAB	21.87%	
Westpac	16.91%	
Bankwest	13.12%	
Suncorp Metway	8.75%	
St. George Bank	6.56%	
Macquarie Bank	6.56%	
Bank of Queensland	4.37%	
Elders Rural Bank	4.37%	
Members equity bank	4.37%	
HSBC FRN	4.37%	
Deutsche Bank	2.19%	
Royal Bank of Scotland	2.19%	
Credit Union Australia	4.37%	Compliant ⁵

Notes

5. The \$1m term deposit with Credit Union Australia covered under Bank Guarantee scheme

III. Term to Maturity Framework

Maturity Profile	Investment Policy Guidelines		Comments
	% Portfolio	% Max	
Less Than 1 Year	86.880%	100%	
Greater Than 1 year	10.933%	60%	
Greater Than 3 Years	2.187%	35%	
Greater Than 5 Years	0.000%	25%	
Greater Than 6 Years	0.000%	0%	
	<u>100.00%</u>		

NB: This report is consistent with the reporting requirements of the Policy 3.5 - Management of Investments Policy which only became effective from September 2010



14.3 EMRC 2009/2010 ANNUAL REPORT

REFERENCE: COMMITTEES-11411

PURPOSE OF REPORT

To present the draft of the EMRC 2009/2010 Annual Report to Council for acceptance.

KEY ISSUES AND RECOMMENDATION(S)

- It is a requirement of the Local Government Act 1995; section 5.53 that an Annual Report is prepared for each financial year.
- Section 5.54 of the Local Government Act 1995, requires the Annual Report to be accepted by the Council no later than 31 December after that financial year.
- Section 5.55 of the Local Government Act 1995, states that, '*The CEO is to give local public notice of the availability of the annual report as soon as practicable after the report has been accepted by the local government*'.

Recommendation(s)

That the Draft EMRC 2009/2010 Annual Report be accepted and the statements therein adopted.

SOURCE OF REPORT

Marketing and Communications Officer

BACKGROUND

It is a requirement of the Local Government Act 1995; section 5.53 that an Annual Report is prepared for each financial year.

Under the Act, the Annual Report is to contain:

- a report from the Mayor or President (or chairman of a regional local government);*
- a report from the Chief Executive Officer;*
- an overview of the plan for the future of the district made in accordance with section 5.56, including major initiatives that are proposed to commence or to continue in the next financial year;*
- the financial report for the financial year;*
- such information as may be prescribed in relation to the payments made to employees;*
- the auditor's report for the financial year;*
- a matter on which a report must be made under section 29(2) of the Disability Services Act 1993; and*
- such other information as may be prescribed.*

Section 5.54 of the Local Government Act 1995, requires the Annual Report to be accepted by the Council no later than 31 December after that financial year.

Section 5.55 of the Local Government Act 1995, states that, '*The CEO is to give local public notice of the availability of the annual report as soon as practicable after the report has been accepted by the local government*'.



Item 14.3 continued

REPORT

The EMRC 2009/2010 Annual Report (year ending 30 June 2010) is presented in accordance with the provision of the Local Government Act 1995 and addresses all required contents.

It is proposed that the Annual Report be distributed in both hard copy and E-book format. A database of the key stakeholders has been compiled in order that a mail-out can be conducted following approval and production of the Annual Report. All member Councils and member Council libraries are included on the database. The Annual Report will also be available online at EMRC's corporate website – www.emrc.org.au.

Availability of the Annual Report will be advertised through a Local Government Notice in the West Australian Newspaper and public notices sent to all member Council libraries for public display.

STRATEGIC/POLICY IMPLICATIONS

Requirement of the Local Government Act 1995, Section 5.53, Section 5.54 and Section 5.55.

FINANCIAL IMPLICATIONS

\$9,500 has been allocated for design and production of the Annual Report in the 2009-2010 EMRC Budget. The actual cost for design and production of the EMRC 2009/2010 Annual Report is \$8,371.19.

SUSTAINABILITY IMPLICATIONS

Nil

Member Council	Implication Details
Town of Bassendean	} Nil direct implications for member Councils
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

Draft EMRC 2009/2010 Annual Report (Ref: Committees-11454)

VOTING REQUIREMENT

Absolute majority

RECOMMENDATION(S)

That the Draft EMRC 2009/2010 Annual Report be accepted and the statements therein adopted.

COUNCIL RESOLUTION(S)

MOVED CR CUCCARO

SECONDED CR GODFREY

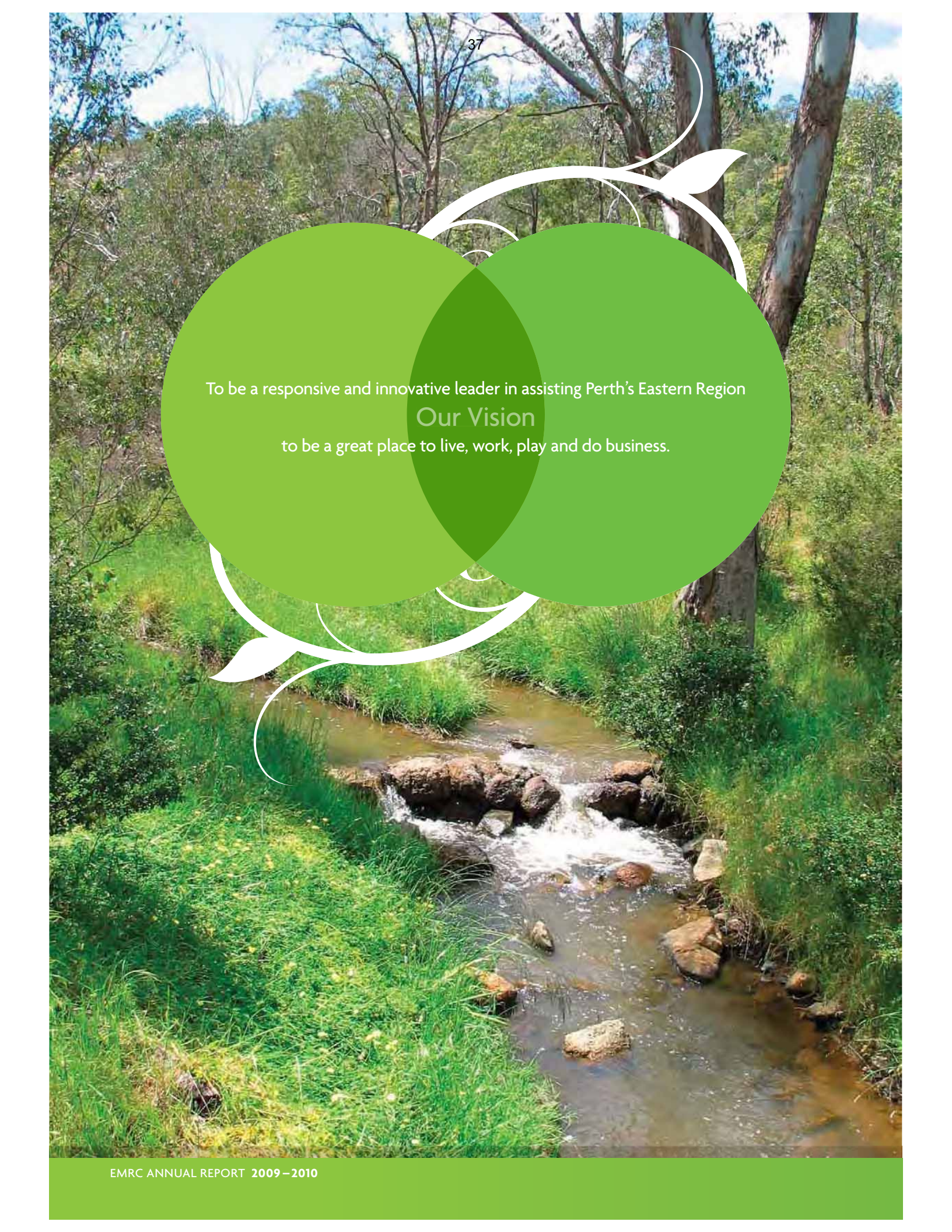
THAT THE DRAFT EMRC 2009/2010 ANNUAL REPORT BE ACCEPTED AND THE STATEMENTS THEREIN ADOPTED.

CARRIED UNANIMOUSLY



EMRC
ANNUAL REPORT
2009-2010





To be a responsive and innovative leader in assisting Perth's Eastern Region
Our Vision
to be a great place to live, work, play and do business.

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“
Leaders ensure
that the organisation’s
values are created
and sustained.
”



About EMRC

The Eastern Metropolitan Regional Council (EMRC) is a progressive and innovative regional local government working on behalf of six member Councils located in Perth’s eastern suburbs: Town of Bassendean, City of Bayswater, City of Belmont, Shire of Kalamunda, Shire of Mundaring and City of Swan.

Providing services in waste management, environmental management, regional development and resource recovery, EMRC is a model of successful collaboration that has initiated projects and led them to deliver real benefits to the region.

Our Vision

To be a responsive and innovative leader in assisting Perth’s Eastern Region to be a great place to live, work, play and do business.

Our Mission

The Eastern Metropolitan Regional Council, by partnering with member Councils (and other stakeholders), facilitates strategies and actions for the benefit and sustainability of Perth’s Eastern Region.

Our Values

The values that govern EMRC are:

- **Excellence**
Striving for excellence through the development of quality and continuous improvement.
- **Recognition**
Valuing staff in a supportive environment that focuses on their wellbeing.
- **Innovation**
Focus on innovative approaches in projects and service delivery.
- **Responsiveness**
Dynamic and flexible service delivery.
- **Integrity**
Accountability and consistency in all that we do.

Leaders ensure that the organisation’s values are created and sustained by establishing the Council’s strategic direction and providing an environment that encourages all staff to reach their potential in achieving the organisational outcomes.





Facts about Perth's Eastern Region

Perth's Eastern Region stretches from the edge of the Perth CBD, along the Swan River, and through both residential and industrial areas. It incorporates the Swan Valley's world-class wine district, as well as forests and prime agricultural land in the Darling Ranges.

Home to approximately 300,000 people from diverse cultural backgrounds and constituting around one third of the metropolitan area, Perth's Eastern Region is one of the city's fastest growing areas. It encompasses about 2,100 square kilometres, including substantial parklands, river foreshore areas, national parks, state forests and water catchments.

The region is a major transport hub, accommodating the international and domestic airports, as well as major roads and rail infrastructure linking Perth to regional centres in the state and to the rest of Australia.

Together, EMRC and its six member Councils form an economic, social and environmental force with the strength to get things done and drive our communities forward.

EMRC's Services

EMRC's **Waste Management Services** division operates the Red Hill Waste Management Facility, Hazelmere Recycling Centre, and transfer stations in Walliston, Mundaring and Chidlow on behalf of its six member Councils. EMRC provides initiatives and activities to aid diversion of waste from landfill to more environmentally sustainable solutions. These undertakings include composting and mulch processing of green waste; and timber and mattress recycling.

The **Regional Services** division consists of Environmental Services and Regional Development.

The **Environmental Services** team provides a range of services and projects that focus on best practice land management, improving air and water quality across the region, as well as enhancing and protecting local biodiversity. Another key element is the provision of sustainability education that seeks

to reduce the amount of energy and water that is consumed across the region. These objectives are achieved by developing strong partnerships and building effective working relationships with member Councils and other stakeholders; in particular, community groups.

The core focus of the **Regional Development** team is to work with EMRC's six member Councils and regional stakeholders to stimulate economic development in Perth's Eastern Region; create sustainable economic growth and employment opportunities; maintain an economic profile; increase investment and infrastructure upgrades; plan and advocate for alternative modes of transport such as cycling, walking, and public transport; secure funding for efficient transport infrastructure; increase community participation in the arts, culture and recreation; as well as improve the growth of tourism in Perth's Eastern Region.

The **Corporate Services** division provides administrative support, human resources, information technology, financial management, marketing and communications, and Council support and governance services to the organisation. It also ensures that EMRC's operations comply with the relevant statutory requirements.

The **CEO's Office** is comprised of organisational development and strategic planning services, as well as EMRC's Resource Recovery Project (RRP). The RRP aims to develop and implement resource recovery solutions that maximise the social, environmental and economic benefits to Perth's Eastern Region and minimise the amount of waste being directed to landfill. This is complemented by the development and implementation of waste education schemes and initiatives.





“
I believe EMRC has entered an exciting new era and I am pleased to be a part of the bigger regional picture.
”

Chairman's Report

With a new Chairman and a new CEO leading the organisation, I believe EMRC has entered an exciting new era and I am pleased to be a part of the bigger regional picture.

With a focus on growing our future, EMRC has continued to build strong relationships with stakeholders and has worked towards adding value and complementing the work we do with our member Councils. EMRC has grown into a diverse and multidisciplinary organisation, which focuses on partnering with member Councils to deliver outcomes that benefit the region.

Waste Services

EMRC continues to play a vital role in the delivery and management of waste in WA.

We have been heavily involved in making products from recycled organics – materials which have been diverted from landfill. This reduces the strain on limited landfill airspace and, in turn, reduces greenhouse gas emissions. The products represent good value as they are less expensive than most alternatives on the market, due to being made from recycled materials.

Another new area of business EMRC has been pursuing, is partnering with the Water Corporation to produce a lime-amended bioclay. The product is a result of blending lime-amended biosolids (generated from the Subiaco Waste Water Treatment Plant) with clay (which is stockpiled at Red Hill from landfill cell construction). This initiative adds value to EMRC's low-grade clay, and raises the profile of EMRC among the region's farmers as a supplier of quality landscaping materials.

Along with these initiatives, the *Strategic Waste Management Plan* was updated during the year.

Resource Recovery

EMRC expects to have a fully operational resource recovery facility operating in Perth's Eastern Region within the next five years.

There is an ever-growing importance for initiatives to aid the diversion of waste from landfill to more environmentally sustainable solutions. For this reason, EMRC is investing more heavily in exploring innovative recycling techniques which divert valuable resources from the waste stream, and in turn, reduce the amount of waste that goes into landfill.



One way EMRC is doing this is through the Resource Recovery Project and the development and implementation of a system that recognises the importance of waste minimisation, but at the same time, maximises and protects the social, environmental and economic values of the region.

In May 2010, Council endorsed that the project move into the environmental and planning approvals stage, with Red Hill Waste Management Facility as the preferred site and anaerobic digestion; gasification; pyrolysis; and combustion being selected as the preferred technology options. This process will take approximately 18 months and during this time, EMRC will continue to engage the community on the project.

Regional Development

EMRC has continued to work towards improving transport, tourism and economic development in the region through the following strategies.

- A *Regional Tourism Strategy 2010–2015* was developed to guide EMRC in its delivery of regional tourism activities, ensuring they are relevant to the needs of industry and complement member Councils at the local and precinct levels.
- A *Regional Integrated Transport Strategy Action Plan 2010-2013* was reviewed with member Councils and government stakeholders to take stock of achievements since the strategy's development in 2001 and align it with state government policy directions in order to reflect current member Council transport priorities.

The adoption of EMRC's *Regional Advocacy Strategy* meant we have been able to intensify our government relations and advocacy activities during 2009/2010. EMRC has held ongoing meetings with key government ministers and shadow cabinet members to advocate for increased government investment in the region. A high profile forum was hosted for the Perth to Darwin National Highway project stage one – from Middle Swan to Muchea. The forum brought together local members of state and federal parliaments; key state departmental officials; the business sector; and community groups, all of whom have an interest in developing a coordinated advocacy campaign to influence the state government to provide urgent funding priority to this integral infrastructure issue.

The past twelve months have seen EMRC ramp up its advocacy role, raising the profile of issues that are important to our region by meeting with a range of government representatives and key decision-makers in order to get support for projects that add value to what we and our member Councils are already doing.

Environmental Services

We are continually working with our member Councils to protect the environment in Perth's Eastern Region and in 2009/2010, Council approved the *Future Proofing Perth's Eastern Region – Adaptation Action Plan 2009-2013* and implementation began.

To ensure environmental activities are delivered by EMRC at the regional level and complement and support member Council environmental and sustainability activities at the local level, EMRC sought approval from member Councils to develop a

Regional Environmental Strategy (RES). EMRC partnered with the Dieback Working Group to develop the *Phytophthora Dieback Best Practice Management Framework for Local Government*, which is currently being trialled with local government.

During the year, the Achieving Carbon Emissions Reduction (ACER) program was developed to encourage and support member Councils to monitor, report on, and reduce their corporate carbon emissions.

These are just a few of the strategies, activities and visionary initiatives Council is implementing in order to grow the future of EMRC.

EMRC is a truly diverse organisation and it is evident that we have, and are, continually developing our portfolio of services and projects to make sure we are well-aligned with our six member Councils and supporting them in achieving their environmental, social and economic goals.

In February this year, EMRC's inaugural Chief Executive Officer, Mr Gavin Watters, sadly passed away. Gavin was an integral part of EMRC and was the driving force that made the organisation what it is today. On another sad note, EMRC and Town of Bassendean councillor, Sam Piantadosi, also passed away earlier this year. We extend our condolences to family and friends and thank them both for their contributions to the region.

After a memorable year, filled with many highlights and achievements, my sincere thanks go to the Chief Executive Officer, Mr Peter Schneider; the Executive Management Team; and all staff; for their expertise, professionalism and dedication to EMRC. I would also like to thank those state and federal politicians who have given great support to EMRC over the past year, as well as to Lotterywest for their generous grant funding for the 2009 Avon Descent Family Fun Days.

Finally, thank you to EMRC's councillors for their ongoing commitment and hard work, as well as the member Councils for continuing to work towards making Perth's Eastern Region a great place to live, work, play and do business.



Councillor Graham Pittaway OAM
Chairman





“
Now, more than ever,
is the time for working
together and thinking
strategically.
”

Chief Executive Officer's Overview

For EMRC, I believe that now, more than ever, is the time for working together and thinking strategically. Only through collaboration will we effectively tackle the big ticket items in key areas such as waste management, regional transport infrastructure, climate change initiatives and shared services.

I embrace my role as Chief Executive Officer of EMRC with a great sense of pride and a keen desire to work with, and for, Council; in partnering with member Councils and other stakeholders to grow our future. I believe it is vital that we continue to grow our relationships with the stakeholders of Perth's Eastern Region.

EMRC was successful in obtaining a number of Strategic Waste Initiatives Scheme (SWIS) grants throughout the year, making it possible to research and expand new and emerging recycling services, allowing for diversion of waste from landfill and the recovery of important resources.

Following the success of a trial in early 2009, made possible by a SWIS grant, EMRC introduced a permanent mattress recycling program at its Hazelmere Recycling Centre.

A grant of \$57,905 enabled EMRC to expand its Compact Fluorescent Light Recycling Program, through the preparation of a study on household fluorescent light collection across Perth. The study will include an evaluation of the available recycling options for fluorescent lights; and a practical trial of different collection infrastructure, in a range of public places.

EMRC, together with City of Swan, Nutrarich and Turfmaster, received a SWIS grant to be used to demonstrate how a closed-loop recycling process can be used by councils in their turf construction and maintenance programs. The project will divert City of Swan turf clippings from landfill, to manufacture compost specifically for turf application in the council's own turf maintenance program.

In conjunction with other Perth regional councils, EMRC was successful in obtaining another SWIS grant for the Battery Bin Recycling Program, which enabled all metropolitan councils to have battery bins in public places, with collections funded for one year. The metropolitan-wide battery bins were based on the design of EMRC's original bins.

In 2010, construction was completed on a new landfill cell at the Red Hill Waste Management Facility, which will provide ongoing landfill capacity for approximately 18 months.

Awards and Accolades for 2009/2010

Continuing to lead the way, EMRC became the first local government in Australia to receive accreditation under Australian Standard AS 4454:2003 – *Composts, soil conditioners and mulches* in October 2009,



for its Mulch Compost, manufactured at the Red Hill Waste Management Facility.

EMRC came third in the Local Government Innovation in Waste Awards in May 2010, recognising EMRC's work in developing sustainable markets for materials recovered from the waste stream.

We were also awarded the national Environs Australia 2009 Sustainability Award for Achievements in Sustainability for the *Dieback Communications Strategy*, as well as a commendation for Outstanding Sustainability Partnerships for the *Swan and Helena River Management Framework*.

The Perth Solar City program was launched in November 2009, confirming \$13.9 million in government funding for Perth's Eastern Region. EMRC worked closely with the state government-led consortium to develop the project proposal. The project will bring intensive focus on renewable energy technologies and programs to develop community behavioural changes to increase energy efficiency in households across Perth's Eastern Region.

EMRC has a number of new challenges in the years ahead. To ensure that our focus remains strategic, EMRC's Council reviewed the *Strategic Plan for the Future 2008/09–2013/14* during a workshop in March 2010. A number of new projects

have been identified as a result of the workshop and these will be developed and progressed during 2010/2011.

2009/2010 was a year packed full of achievements and accolades. EMRC takes pride in its track record of past achievements, but we are also looking forward to the future, with a clear vision of our goals. I am keen to grow the strategic importance of our organisation and stakeholders' key business areas over the coming five years, including resource recovery, municipal waste management, regional transport infrastructure, and climate change strategies. I look forward to working with the member Councils and other stakeholders on a range of regional activities, to grow the future of Perth's Eastern Region.



Peter B. Schneider
Chief Executive Officer

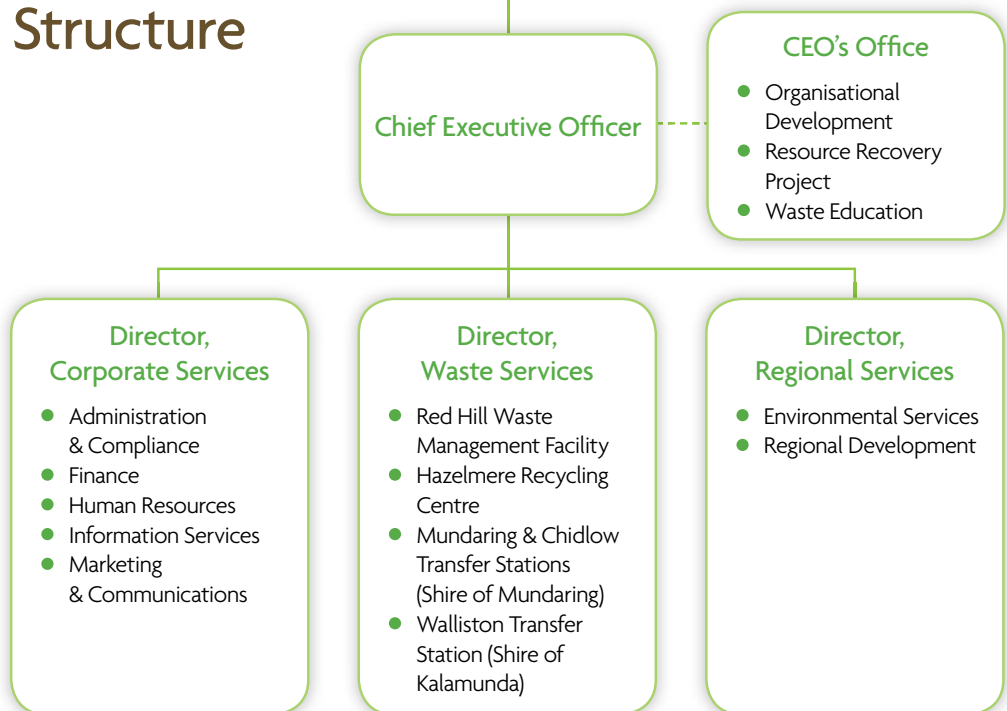


*Left to right:
Ms Rhonda Hardy - Director, Regional Development,
Mr Peter Schneider - Chief Executive Officer and
Mr Johan le Roux - Acting Director, Waste Services.*



EMRC Councillors

Organisational Structure





Committees

In order to assist with its planning and decision making, EMRC's Council has appointed the following six key committees.

Audit Committee (AC)

The Audit Committee consists of one councillor from each member Council and was established to guide and assist EMRC with audits and financial management.

Chief Executive Officers Advisory Committee (CEOAC)

The Chief Executive Officers Advisory Committee was formed to consider matters that have an impact on the member Councils and/or EMRC's business activities. Consisting of the member Councils' Chief Executive Officers and EMRC's Chief Executive Officer, the committee provides recommendations to EMRC's Council.

Chief Executive Officer Performance Review Committee (CEOPRC)

The Chief Executive Officer Performance Review Committee consists of a councillor from each member Council and meets to review the Chief Executive Officer's performance; determine performance objectives to be met by the Chief Executive Officer; and review the Chief Executive Officer's remuneration and contract of employment.

Investment Committee (IC)

The Investment Committee is comprised of four EMRC councillors. The purpose of the committee is to deal with matters related to EMRC's management of investment policy.

Resource Recovery Committee (RRC)

The Resource Recovery Committee comprises the members of the Technical Advisory Committee and a councillor from each member Council. The committee meets to review and progress resource recovery activities for the region.

Technical Advisory Committee (TAC)

The Technical Advisory Committee consists of an officer from each member Council, and EMRC's Chief Executive Officer. The committee reviews and provides reports on technical matters and recommendations for Council meetings.





*Back row: Cr Gerry Pule, Cr Alan Radford, Cr Frank Lindsey,
Cr Don McKechnie and Cr Charlie Zannino
Front row: Cr Alan Pilgrim, Cr Glenys Godfrey,
Cr Graham Pittaway, Cr Tony Cuccaro and Cr Janet Powell
Inset left: Cr David Fardig Inset right: Cr John Gangell*

Elected Representatives

EMRC's Establishment Agreement specifies that two councillors from each member Council be appointed to EMRC's Council, while a third councillor is appointed to deputise in their absence. At 30 June 2010, the appointed Council members were:

- Cr Graham Pittaway OAM – City of Bayswater – EMRC Chairman
- Cr Tony Cuccaro – Shire of Mundaring – EMRC Deputy Chairman
- Cr John Gangell – Town of Bassendean
- Cr Gerry Pule – Town of Bassendean
- Cr Lynda Butler – Town of Bassendean (Deputy)
- Cr Alan Radford – City of Bayswater
- Cr Barry McKenna – City of Bayswater (Deputy)
- Cr Glenys Godfrey – City of Belmont
- Cr Janet Powell – City of Belmont
- Cr Phil Marks – City of Belmont (Deputy)
- Cr Don McKechnie – Shire of Kalamunda
- Cr Frank Lindsey – Shire of Kalamunda
- Cr Noreen Townsend – Shire of Kalamunda (Deputy)
- Cr Alan Pilgrim – Shire of Mundaring
- Cr Jenny Johnson – Shire of Mundaring (Deputy)
- Cr Charlie Zannino – City of Swan
- Cr David Fardig – City of Swan
- Cr Kevin Bailey – City of Swan (Deputy)



Councillor Attendance

✓ = Attended Meeting A = Apology D = Deputised

Councillors	Council	Ordinary Council (8)			Audit Committee (3)			Chief Executive Officer's Performance Review Committee (3)			Investment Committee (1)			Resource Recovery Committee (6)			Chief Executive Officer Recruitment Committee (1)*		
		✓	A	D	✓	A	D	✓	A	D	✓	A	D	✓	A	D	✓	A	D
Cr Tina Klein ¹	Town of Bassendean	2	0		2	0							2	0		1	0		
Cr Sam Piantadosi ^{2&4}	Town of Bassendean	3	0		0	0													
Cr John Gangell ^{5&6}	Town of Bassendean	3	0																
Cr Gerry Pule ^{3,6&7}	Town of Bassendean	7	1		0	0	1	3	0		1	0	4	0					
Cr Lou Magro ¹	City of Bayswater	1	1		1	1										0	0		
Cr Sylvan Albert ¹	City of Bayswater	1	1									2	0						
Cr Graham Pittaway ²	City of Bayswater	6	0		0	1	3	0											
Cr Alan Radford ^{2&7}	City of Bayswater	6	0		0	1				1	0	3	1						
Cr Glenys Godfrey	City of Belmont	6	2									5	1		1	0			
Cr Janet Powell	City of Belmont	8	0		2	0		3	0										
Cr Don McKechnie ⁸	Shire of Kalamunda	6	2		3	0		2	1		1	0			1	0			
Cr David Sadler ¹	Shire of Kalamunda	2	0									2	0						
Cr Frank Lindsey ^{2&9}	Shire of Kalamunda	6	0									3	0						
Cr Tony Cuccaro	Shire of Mundaring	8	0					2	1			4	0		0	1			
Cr David Lavell ¹	Shire of Mundaring	1	1		2	0						2	0						
Cr Alan Pilgrim ²	Shire of Mundaring	5	1		1	0				1	0								
Cr Charlie Zannino	City of Swan	5	3									1	1						
Cr David Färdig ³	City of Swan	6	2		1	2		3	0			4	0		1	0			
Deputy Councillors																			
Cr Michelle Stubbs ¹	Town of Bassendean	0	0																
Cr Lynda Butler ²	Town of Bassendean	0	1																
Cr Barry McKenna	City of Bayswater	0	1																
Cr Phil Marks	City of Belmont	0	1									0	1						
Cr Pauline Tonkin ¹	Shire of Kalamunda	0	0																
Cr Noreen Townsend ²	Shire of Kalamunda	0	2																
Cr Max Jamieson	Shire of Mundaring	0	0																
Cr Jenny Johnson ²	Shire of Mundaring	0	0																
Cr Todd Jones ¹	City of Swan	0	0		1	0						1	0						
Cr Kevin Bailey ²	City of Swan	1	2																

- ¹ Cr Tina Klein, Cr Lou Magro, Cr Sylvan Albert, Cr David Sadler, Cr David Lavell, Cr Michelle Stubbs, Cr Pauline Tonkin and Cr Todd Jones were replaced as elected members and deputies on Council on 29 October 2009.
- ² Cr Sam Piantadosi, Cr Graham Pittaway, Cr Alan Radford, Cr Frank Lindsey, Cr Alan Pilgrim, Cr Lynda Butler, Cr Noreen Townsend, Cr Jenny Johnson and Cr Kevin Bailey were elected as members and deputies to Council on 29 October 2009.
- ³ Cr Gerry Pule and Cr David Färdig moved position from deputies on the Resource Recovery Committee to councillors on 29 October 2009.
- ⁴ Cr Sam Piantadosi passed away in March 2010.
- ⁵ Cr John Gangell was appointed to Council in April 2010.
- ⁶ Cr Gerry Pule and Cr John Gangell were nominated to the Audit Committee, as councillor and deputy councillor respectively, on 20 May 2010.
- ⁷ Cr Gerry Pule and Cr Alan Radford were nominated to the Investment Committee on 20 May 2010.
- ⁸ Cr Donald McKechnie resigned from all committees and became a deputy councillor on the Audit Committee on 17 June 2010.
- ⁹ Cr Frank Lindsey was nominated to the Audit Committee, Chief Executive Officers Performance Review Committee and Investment Committee on 17 June 2010.

*The Chief Executive Officer Recruitment Committee was appointed by Council on 25 June 2009 and was disbanded on the appointment of a new CEO.



Awards and Grants

Awards

EMRC continues to be recognised as a leader in environmentally sustainable waste management services, resource recovery, regional development and environmental services.

Over the past year, EMRC came third in the Local Government Innovation in Waste Awards, which recognised the organisation's work in developing sustainable markets for materials recovered from the waste stream.

In addition, EMRC was awarded the national Environs Australia 2009 Sustainability Award for Achievements in Sustainability for the *Dieback Communications Strategy*, as well as a commendation for Outstanding Sustainability Partnerships for the *Swan and Helena River Management Framework*.

EMRC was named as a finalist in the 2010 WA Sustainable Energy Awards for Innovation and Excellence within the category of Community and Regional Initiative for the Achieving Carbon Emissions Reduction (ACER) project.

EMRC was also named as a finalist in the 2009 Australian Bicycling Achievement Awards in the category of Local Government Award for Special Initiatives to Encourage and Promote Cycling for its *Cycle Perth's Eastern Region* guide.

Grants

In 2009/2010, EMRC was successful in applying for funding to implement projects on behalf of, or in collaboration with, its member Councils. A total of \$770,712 from government programs was secured for projects that will provide a significant range of benefits to Perth's Eastern Region.

Funding allocated or received during the year is included below. EMRC acknowledges and thanks these funding bodies for their assistance.

- \$127,930 – Expansion of the Mattress Recycling Program; Strategic Waste Initiatives Scheme (SWIS) grant from the Waste Authority.
- \$57,905 – Expansion of the Fluorescent Light Recycling Program; SWIS grant from the Waste Authority.
- \$125,407 – In partnership with City of Swan, Nutrarich and Turfmaster, closed-loop recycling in council turf maintenance; SWIS grant from the Waste Authority.
- \$80,000 – In partnership with other Perth regional councils, Battery Recycling Bins; SWIS grant from the Waste Authority.
- \$275,012 – 2009 Avon Descent Family Fun Days – events along the Avon and Swan Rivers on the Avon Descent weekend; grant from Lotterywest.
- \$50,000 – Prepared by EMRC and submitted by the Shire of Kalamunda; Cycle Infrastructure Masterplan for Perth's Eastern Region; grant from Department of Transport Perth Bicycle Network Local Government Grant 2010-11.
- \$34,459 – Native Fish Fauna Monitoring of the Helena River; grant from the WA Natural Resource Management (NRM) Office.
- \$20,000 – Funding for on-ground implementation of restoration and rehabilitation of the Swan/Canning River foreshore and associated tributaries; grant from Perth Region NRM – Swan Alcoa Landcare Program (SALP).

Furthermore, the Perth Solar City project was officially launched in November 2009, confirming \$13.9 million in government funding. EMRC worked closely with the state government-led consortium leader to develop the project proposal. The project will supply Perth's Eastern Region with renewable solar technologies and community education programs to help residents live more sustainable lifestyles.





“
EMRC continues
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environmental services
”





EMRC Community Grants Program

EMRC's Community Grants Program was conducted again during 2009/2010, to support community groups in the vicinity of the Red Hill Waste Management Facility. A total of \$12,840 was awarded to the following 13 community groups:

- Darlington Parkerville Football Club
- Experience Gidgegannup
- Gidgegannup Basketball Club
- Gidgegannup Community Website
- Gidgegannup Cricket Club
- Gidgegannup Junior Football Club
- Gidgegannup Netball Club
- Gidgegannup Playgroup
- Gidgegannup Progress Association
- Gidgegannup Recreation Club
- Parkerville Junior Cricket Club
- The Gidgegannup Community Church
- West Gidgegannup Volunteer Bushfire Brigade

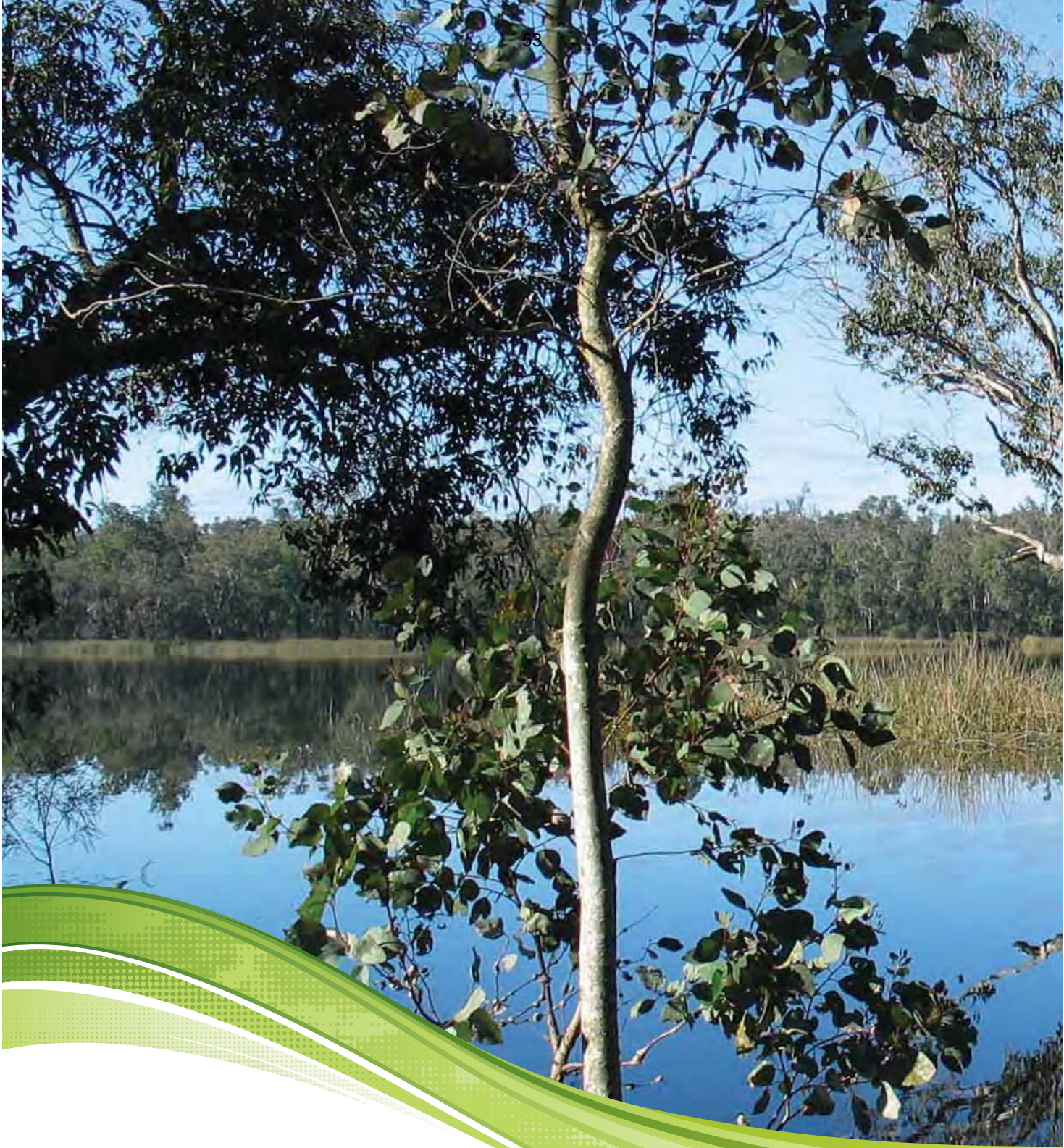
This year's successful grant recipients were recognised with a cheque presentation ceremony at the 2009 Red Hill Open Day.





Image above: 2009/2010 EMRC Community Grant Program recipients with EMRC's CEO, Mr Peter Schneider and Chairman Cr Graham Pittaway.





Key Result
Area 1
Environmental
Sustainability





“
Over 25,000
tonnes of waste was
diverted from landfill
and manufactured into
an array of recycled
products.
”

Key Result Area 1: Environmental Sustainability

To provide sustainable waste disposal operations

EMRC's Waste Management Services continued to expand its waste diversion programs and develop sustainable markets for materials recovered and recycled from the waste stream.

During 2009/2010, over 20,000 tonnes of waste was diverted from landfill and manufactured into an array of recycled products designed to meet the specific needs of several distinct markets.

Approximately 14,000 tonnes of green waste was diverted for composting during 2009/2010. In October 2009, EMRC became the first local government in Australia to be accredited with the Australian Standard AS 4454:2003 – *Composts, soil conditioners and mulches*. EMRC started a delivery service for mulch and compost and introduced trailer load sales at the Red Hill Transfer Station. Record mulch sales were achieved during the year, with over 5,000 tonnes sold to residents, landscapers, councils and garden centres.

EMRC recycled over 8,000 tonnes of industrial wood waste and sold the processed product for re-use in particleboard manufacture, animal bedding, mulch and compost. The diversion of this material for recycling has saved an estimated 80,000 cubic metres of landfill airspace in Perth.

EMRC recycled over 8,000 mattresses during the year, which were dismantled and individual components sent for recycling, resulting in over 100 tonnes of springs and 12 tonnes of foam being recovered. The diversion of these mattresses for recycling has saved an estimated 6,000 cubic metres of landfill airspace in Perth.

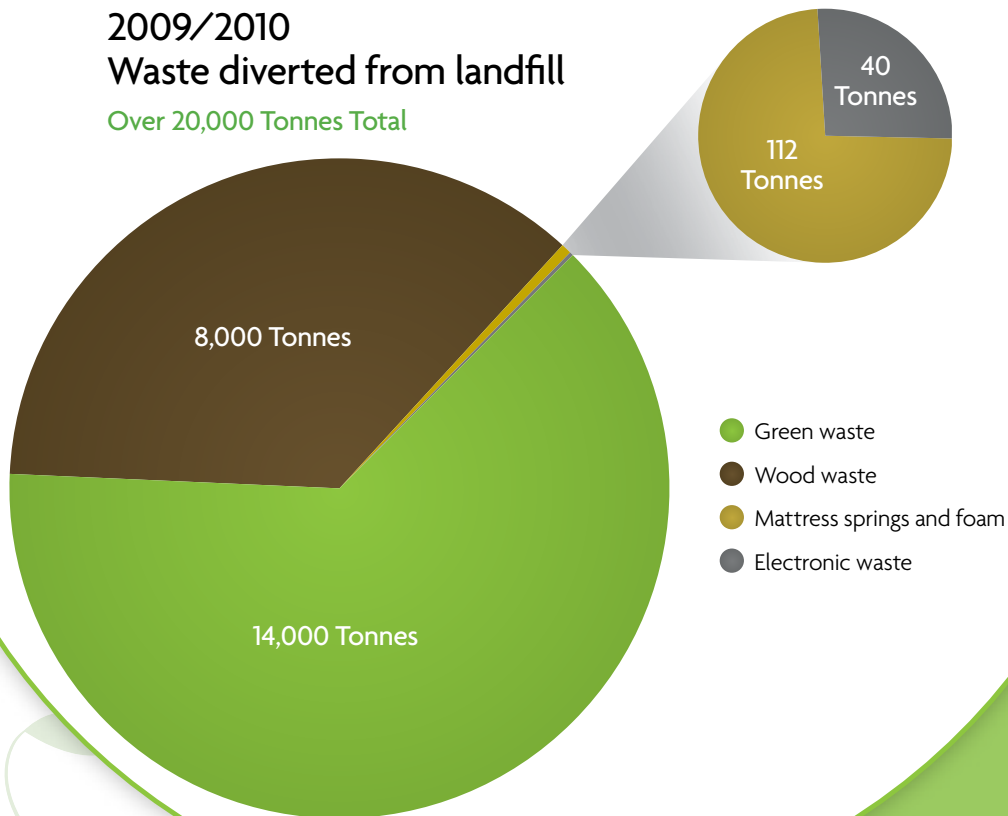
Over 40 tonnes of electronic waste was collected for recycling at the Red Hill Waste Management Facility in 2009/2010. EMRC participated with other regional councils in a metropolitan-wide electronic waste recycling weekend, when over 210 tonnes of electronic waste was collected for recycling.

EMRC commenced a 12-month trial of Alternative Daily Cover (ADC), a naturally drying, fibrous slurry that is applied using a spray applicator, for landfill cover operations. The ADC will be used in conjunction with clay-rich cover, applying ADC to daily and intermediate cover areas and clay-rich cover for side slopes and hardstand areas. ADC has the ability to suppress odour and gas emissions, discourage vermin and prevent plastics from blowing from the landfill.



2009/2010 Waste diverted from landfill

Over 20,000 Tonnes Total



EMRC has continued to manage groundwater contamination, caused by historical landfill operations at the Red Hill Waste Management Facility. The degree of the contamination was not extensive and has not reached any residential areas or downstream natural surface water systems. The areas of contamination were identified through an active monitoring program by EMRC that aims to identify contamination as early as possible.

EMRC worked with expert groundwater consultants to both remediate the contamination and remove the contamination source. A groundwater remediation system was designed and implemented during 2009, to remove the contaminated groundwater from Lot 11 and surrounding John Forrest National Park boundaries. The Department of Environment and Conservation (various branches), the Department of Water, EMRC member Councils and the surrounding community (via Red Hill Community Liaison Group meetings and the Gidgegannup Progress Association), have been informed and updated on the progress.

An Environmental Policy was developed and adopted by Council in September 2009 as part of developing Red Hill's Environmental Management System towards meeting the International Organisation for Standardisation ISO 14001 – *Environmental management systems – Requirements with guidance for use certification*.

An annual survey of aquatic fauna in surrounding surface waters of the Red Hill Waste Management Facility was completed during

August 2009 and showed that the ecological health of these systems remains in excellent condition.

An Interim Carbon Abatement Strategy is currently being developed, which aims to evaluate EMRC's liabilities – both economic and environmental – under legislation regulating greenhouse gas emissions. An in-depth model, the Carbon Harm Abatement Strategy Model (CHASM), has been developed to analyse the effects of proposed legislation regulating greenhouse gas emissions on the operation of the Red Hill Waste Management Facility. Several greenhouse gas abatement projects have been subjected to detailed cost analysis with CHASM, enabling EMRC to determine which options are most cost-effective under a given scenario. Once legislative certainty on the regulation of greenhouse gas emissions has been reached, a Carbon Abatement Strategy will be prepared, detailing the necessary actions to react most effectively to the new regime.

A new landfill cell was completed in April 2010, at a cost of \$3,233,611. As part of the new cell construction, leachate drainage was installed to collect leachate, which drains into sumps and is then pumped to the leachate pond.





The ponds were constructed above natural ground level to limit the amount of stormwater entering the ponds. It is anticipated that the ponds will service the first four stages of landfilling on Lot 12, with new ponds required when Stage 5 construction begins in 2015/2016.

A total of 153,361 tonnes of waste was received from EMRC's member Councils in 2009/2010.

EMRC received a \$127,930 grant from the state government under its Strategic Waste Initiatives Scheme (SWIS) to expand WA's only mattress recycling facility. The funding was used to construct an undercover storage area for mattresses before they are recycled and to purchase a baler to increase the density of the foam for transport to market.

In 2009/2010, Council endorsed the procurement of a fixed outdoor electric wood waste grinding system for EMRC's timber recycling operations and the machine is expected to be operational by early 2011.

To improve regional waste management

EMRC's waste education team continued to promote tours of the Red Hill Waste Management Facility for the community and to run the School Dry-Cell Battery Collection Program. The team also promoted and managed public drop-off points for dry-cell batteries. Workshops, education activities and mentoring for targeted community groups were also run throughout the year and the Keep Australia Beautiful (KAB) WA trailer was used for event recycling at member Council events. The Earth Carers training program was developed to raise awareness of new waste recycling initiatives; drop-off points for fluorescent lights were expanded; and new activities were designed for the Environmental Education Centre, including a 're-use garden' and 'edible forest' walk.

EMRC operates three transfer stations on behalf of its member Councils – Coppin Road and Mathieson Road transfer stations on behalf of the Shire of Mundaring; and Lawnbrook Road transfer station on behalf of the Shire of Kalamunda. During 2009/2010, EMRC made a number of improvements to the transfer stations, including the following initiatives.

- Coppin Road – the green waste area was resurfaced, a new concrete slab was cast as a base for the bins and rails, and speed bumps were painted.
- Mathieson Road – the green waste area was resurfaced, a new concrete slab was cast as a base for the bins and the steel plates at the tipping wall were replaced.
- Lawnbrook Road – the attendants hut was replaced and the compactor bin was refurbished.

A barcode system was introduced at the Coppin Road transfer station which will record information regarding the frequency of visits, the type of waste disposed of and the type of vehicle used for disposal. This information enables the Shire of Mundaring to improve waste disposal planning.

A hardstand was constructed at the Mathieson Road transfer station, which involved clearing and levelling 13,000 m² for the storage of green waste and other materials.

The vehicle statistics for site visits in 2009/2010 to the Red Hill Waste Management Facility was 90,793 and at Hazelmere Recycling Centre it was 4,625.

The number of tonnes of waste that went into the existing Class III stage 12 landfill cell for 2009/2010 was 277,251. The volume filled in Classes III and IV landfill cells for 2009/2010 was 324,127 cubic metres. 7,900 tonnes of wood waste, 14,025 tonnes of green waste, 525 tonnes of recyclables and 42 tonnes of e-waste were diverted from landfill during 2009/2010.

To provide resource recovery and recycling solutions in partnership with member Councils

The Expression of Interest (EOI) process to establish a resource recovery facility was completed in August 2009, with seven of the nine respondents to the EOI found to be acceptable tenderers. Council resolved the preliminary recommendation on the preferred options in September 2009, and this formed the basis of consultation between EMRC, member Councils and the community.



In May 2010, based on information gained from reference facility visits in January 2010 and member Council feedback, the preferred options for the project were confirmed as follows.

- Red Hill Waste Management Facility is the preferred site.
- A 'Design and Construct' contract ownership model is preferred to a 'Build, Own, Operate' model.
- The RRF technology options include anaerobic digestion, gasification, pyrolysis and combustion. Plasma technology will only be considered if it is an integral part of one of these technologies.
- A third bin for household organic waste collection will be considered in conjunction with anaerobic digestion technology, otherwise a two-bin system is recommended for the thermal technology options.

Council resolved at its May 2010 meeting to proceed with the environmental and planning approvals phase based on the preferred site and technology options. Concurrent with the environmental approvals process, community engagement will continue with a focus on developing a community partnership agreement with the help of a Community Task Force.

In January 2010, a delegation visited resource recovery reference facilities nominated by the acceptable tenderers to the EOI process. The visits were undertaken to gain a better understanding of the operational characteristics of the technologies being considered; discuss their performance with plant operators, clients and compliance agencies; examine contract models being considered by EMRC; and to consider environmental performance and community acceptance of these facilities.

Information from the visits has been used to update the financial model and inform member Councils of the status and use of these technologies for the processing of municipal solid waste (MSW) in other countries.

A community forum was held in April 2010, for a presentation on waste-to-energy technologies by Professor Nickolas J. Themelis of Columbia University and Ms Robin Davidov from Northeast Maryland Waste Disposal Authority. The presenters were on a hosted trip to Australia by the Waste Management Association of Australia, providing an excellent opportunity for EMRC to hold a forum with the presence of world experts on the technologies. Future forums are planned to address other technology options being considered by EMRC.

The Waste Management Community Reference Group and Red Hill Community Liaison Group continued to meet throughout the year and were involved and informed about EMRC's waste management initiatives and the Resource Recovery Project.



Several briefings of local resident and ratepayer groups were held throughout the year to inform residents of the project status, the preliminary preferred options, and to invite feedback.

To investigate leading edge waste management practices

As part of the *Strategic Waste Management Plan* which was updated during the year, a number of projects have been undertaken, including the construction of a new household hazardous waste (HHW) shed at Red Hill. This enables Red Hill to accept HHW brought in by residents during normal waste disposal hours.

A hardstand for an organic (green waste) processing facility was constructed at Mathieson Road Transfer Station in Mundaring, using crushed material sourced from the site. The finished product provided a well-compacted surface on which material can be stockpiled. A bund was constructed around the perimeter of the hardstand to assist in drainage of the area.



Initial planning for the proposed Hazelmere resource recovery park was completed during the year and a project plan is now being prepared. In response to the draft State Waste Strategy, EMRC provided a detailed response, with many of the comments being incorporated into the final document.

EMRC had an officer selected by the Waste Authority to be a member of the Household Hazardous Waste Committee of the Waste Authority, giving guidance on the development of the HHW program for WA.

EMRC officers were involved in various advisory and working groups during 2009/2010, including; the Municipal Waste Advisory Council, Waste Management Association (WMAA), Landfill Working Group, Compost WA, Alternative Waste Technologies (AWT) and Educators working groups.

EMRC worked with the Water Corporation to develop a product which blends lime-amended biosolids from Subiaco Waste Water Treatment Plant with Red Hill clay to produce lime-amended bioclay; a soil amendment to be used in the Ellen Brook catchment. Its use as a fertiliser will increase farm productivity, while reducing nutrient loading on the Ellen Brook. The project has been through its pilot phases and is now approaching full-scale implementation.

EMRC prepared a submission to the Commonwealth Government's Television and Computer Product Stewardship Consultation Package, which assisted in successfully pushing the federal government to provide funding for the project in November 2009.

EMRC received a grant of \$125,407 from the state government under its Strategic Waste Initiatives Scheme to demonstrate how a closed-loop recycling system can be used in the management of council turf. The project was a joint initiative between EMRC, City of Swan, Nutrarich and Turfmaster.

To contribute towards regional biodiversity conservation and improved air, water and land quality

Eastern Hills Catchment Management Program (EHCMP)

The Eastern Hills Catchment Management Program is a highly successful collaborative partnership between EMRC, the Shires of Kalamunda and Mundaring and City of Swan. The program delivers community education through Bush Skills for the Hills, a series of educational workshops held throughout the year and the *Greenpage* newsletter. EHCMP supports local community catchments and friends groups with technical advice and on-ground assistance, which contributes to improved land quality and regional biodiversity conservation.

In 2009/2010, EHCMP received \$99,000 from the Swan River Trust to deliver community led projects, and \$55,000 through Perth Region NRM to carry out on-ground works. EHCMP were also successful in obtaining \$20,000 in Swan Alcoa Landcare Program (SALP) funding. In May 2010, EHCMP was announced as a recipient of \$34,459 under the state NRM funding program for a native fish monitoring project in the Helena River.

Water Campaign™

Water Campaign™ is an initiative developed by the International Councils for Local Environmental Initiatives (ICLEI), to assist local governments in addressing water conservation and water quality issues. The program involves completing five milestones and EMRC has supported member Councils to progress through this process.

During 2009/2010, EMRC provided support to the Cities of Bayswater and Swan to undertake Milestone 1. This involved undertaking corporate and community consumption inventories, as well as a water quality analysis. In 2009/2010, the City of Bayswater was successful in completing this milestone and are now progressing with Milestone 2 – setting water management goals.

The Town of Bassendean and Shires of Kalamunda and Mundaring are progressing through Milestone 4.



This involves reporting on actions which have been undertaken to reduce water consumption and improve water quality.

The City of Belmont is currently completing Milestone 5 and is working closely with EMRC to undertake consumption re-inventories and water quality re-analysis. EMRC also assisted client councils, including the City of South Perth and Town of Victoria Park, to progress through the Water Campaign™

By completing this program, EMRC and its member Councils are showing ongoing commitment to managing this precious resource in an increasingly drying climate.

Dieback Working Group

The introduced plant pathogen, *phytophthora cinnamomi* (the cause of phytophthora dieback disease), is a major threat to the biodiversity of the south west of WA. Local governments manage many bushland reserves with high conservation values, so implementation of effective dieback management procedures is critical to the long-term sustainability of these areas.

The Dieback Working Group engaged EMRC to refine a *Phytophthora Dieback Best Practice Management Framework* for local government, in order to increase the capacity, skills and knowledge of local governments for effective management of phytophthora dieback. The process was designed to help lead land managers through the process of assessing their current phytophthora dieback management strategies and integrating operating procedures and policies which are applicable to their organisation. A draft of the framework has been developed and is currently being trialled by local government.

To address climate change issues within the region

Perth Solar City

The Perth Solar City project was launched in November 2009, at the Midland Atelier, and will inject \$13.9 million into Perth's Eastern Region.

Over the next four years, residents will be eligible to receive eco-consultations to identify energy-usage patterns and encourage energy-efficient technology and behaviour; discounts on solar hot water and photovoltaic (PV) systems; innovative techniques and technologies such as time of use tariffs, smart meters and in-home displays to encourage more efficient use of energy; and individualised coaching in energy efficiency and sustainable lifestyles through the Living Smart program.

Each member Council will have two project sites that will demonstrate solar and wind technology, as well as the more efficient use of energy through an Energy Demand Management and Reduction System. All demonstration sites will be constructed in high-visibility, high-traffic areas to maximise promotional opportunities.

During 2009/2010, the Perth Solar City project reached a number of milestones, including the signing of a consortium agreement between Western Power and EMRC to deliver energy-efficient behaviour change to Perth's Eastern Region; the commencement

of the Living Smart program through a contractual arrangement between EMRC and Department of Transport; starting construction of a Perth Solar City demonstration site at the Shire of Mundaring; and completion of Perth Solar City demonstration sites at the Town of Bassendean, and Cities of Belmont and Swan.

The Sustainable Communities Competition sought to identify the 'most sustainable community' in Perth's Eastern Region. The competition received sponsorship from Perth Solar City consortium members, Solahart and SunPower, who provided funding and two solar PV systems as competition prizes.



Achieving Carbon Emissions Reduction (ACER)

In May 2009, the Australian Government withdrew its servicing of the ICLEI Cities for Climate Protection (CCP) program, resulting in EMRC and its member Councils developing a replacement program. The ACER project was developed to encourage and support EMRC's member Councils to monitor, report on, and reduce their corporate carbon emissions. The ACER project provides information and education to the community and local businesses within the region, on reducing energy consumption and other climate change related issues.

There were a number of achievements in 2009/2010 under the ACER project, including the identification of a new emissions reporting platform in the shape of the WALGA supported Local Government Emissions Reporting Platform developed by Greensense to replace the software withdrawn by ICLEI; an energy efficiency presentation to the Westralia Airports Corporation staff during Energy Efficiency Month; the development of the ACER Home Energy Audit Kit; and a nomination as a finalist in the WA Sustainable Energy Awards for Innovation and Excellence 2010.

Future Proofing Perth's Eastern Region – Adapting to Climate Change

During 2009/2010, EMRC provided services to its member Councils in the area of climate change adaptation through the implementation of a regional project – Future Proofing Perth's Eastern Region – Adapting to Climate Change.

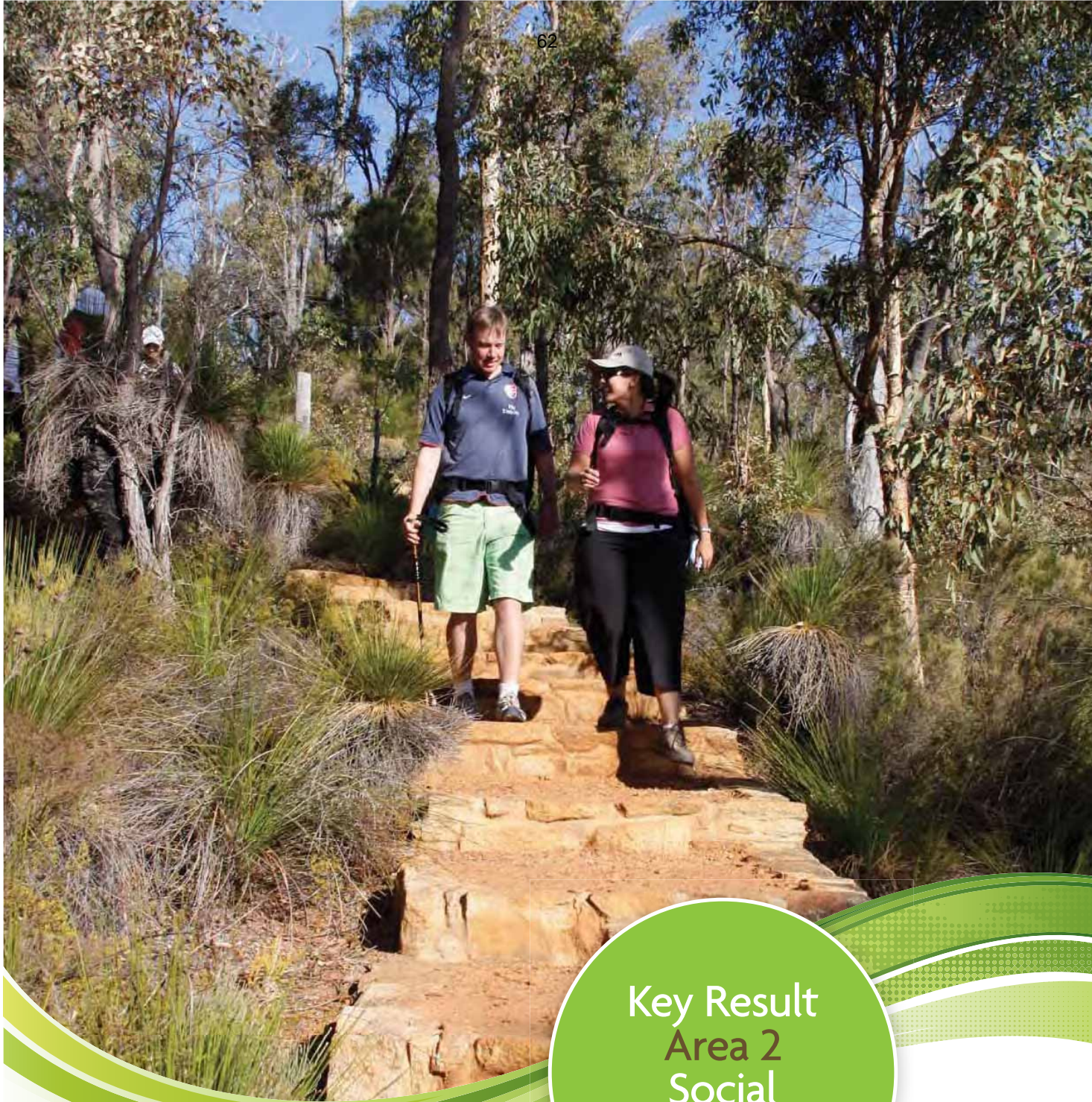
Regional Climate Change Adaptation Action Plan (RCCAAP)

During 2009, in partnership with its member Councils, EMRC developed the *Regional Climate Change Adaptation Action Plan (RCCAAP)* to address climate change adaptation needs on a regional level. In September 2009, Council endorsed the RCCAAP and allocated funding to support its implementation.

The RCCAAP paved the way for EMRC and its member Councils to take issues affected by climate change to the next step and provided a foundation for localised action planning, resulting in the development of the Draft Local Climate Change Adaptation Plan (LCCAP) for each member Council. While the RCCAAP identifies regional scaled actions, the LCCAP's focus is on climate change issues related to local government operations and services, to ensure that climate change adaptation is integrated into day-to-day planning and risk-management activities of councils and their communities.

The project has been recognised by Curtin University's Sustainability Policy Institute as a case study for an international book on climate change. Recognition at this level indicates that EMRC's *Regional Climate Change Adaptation Action Plan* is innovative and can be used to assist local governments to assess their own risks and better prepare themselves for future climate change impacts.





Key Result
Area 2
Social
Opportunities





“
A strategic
framework to enable
EMRC and its member
Councils to broaden focus and
deliver achievements beyond
destination marketing and
regional events
”

Key Result Area 2: Social Opportunities

To facilitate regional tourism activities and research

EMRC has provided annual budget allocation for strategic regional projects which aim to disperse visitors across Perth's Eastern Region.

Development of a Regional Tourism Strategy (RTS)

In 2009/2010, EMRC developed and adopted a new *Regional Tourism Strategy 2010–2015*, which seeks to provide a strategic framework to enable EMRC and its member Councils to broaden focus and deliver achievements beyond destination marketing and regional events, by addressing issues such as land-use planning, infrastructure and product development.

Development of the RTS included tourism health checks, two externally facilitated workshops, and research and development of seven key focus areas. The RTS underwent review by the project steering group and the Marketing and Tourism Working Advisory Party, before being approved by Council.

The structure and approach to development of the strategy is based on the Local Destination Management Framework, which was developed by the Sustainable Tourism Cooperative Research Centre. The framework defines three interrelated components that must be progressed to achieve a sustainable tourism destination – destination management, destination development and destination marketing.

Promotion of Perth's Eastern Region

Perthtourism.com.au is Perth's Eastern Region's tourism website, which provides information to residents and prospective visitors and refers enquiries to regional visitor centres for detailed product information and bookings.

The website was redeveloped and launched in March 2010, allowing for increased event promotion opportunities for event managers and a dedicated trails section. The site features improved event and trail search functionality and the online calendar was enhanced to allow community groups and event managers to search and update information on events held in Perth's Eastern Region.





Trails Promotion

Cycle Perth's Eastern Region, a guide promoting cycle tourism experiences accessible from the Midland Railway line, including river foreshore trails; Swan Valley trails; the Railway Reserves Heritage Trail; and the Munda Biddi Mountain Bike Trail, was a finalist nomination in the 2009 Australian Bicycling Achievement Awards. It is distributed on an ongoing basis through tourism and cycling networks, with approximately 9,000 guides having been distributed to date.

Following the recommendation of the *Investigations into Cycle Tourism and Cycle Opportunities in Perth's Eastern Region*, adopted by EMRC Council in June 2008, the priority of mountain biking has been progressed by the Perth Hills Trails Reference Group and EMRC contributed funds towards the development of a *Trails Master Plan* facilitated by the group.

To facilitate regional cultural and recreational activities

In 2009, EMRC completed a study that undertook a heritage audit and developed a Statement of Significance for the Swan and Helena Rivers.

One of the recommendations from the study was for EMRC and its member Councils to undertake consultation with representatives of the Noongar community on an ongoing basis, to ensure that significant cultural and heritage sites in the study area are respected and protected.

EMRC has commenced the development of a best practice *Regional Aboriginal Consultation Plan* that assists member Councils in dealing respectfully, efficiently and effectively with river management. This involves project planning and approvals relating to Aboriginal heritage, ensuring compliance with legal requirements, including the *Aboriginal Heritage Act 1972* and facilitating ongoing engagement and consultation.

Promotion of Community Events

The 2009 Avon Descent Family Fun Days involved a series of five community-based events staged by participating councils along the Avon and Swan River foreshore, to engage communities and attract spectators to the white-water race.

EMRC secured \$275,012 in funding from Lotterywest for a regional marketing campaign and delivery of the Avon Descent Family Fun Days. Commissioned by EMRC and supported by event sponsor, Lotterywest, the Avon Descent Family Fun Days underwent an external review in August 2009. The review provided a detailed analysis of each event, specifically addressing logistical, planning, management, marketing and community engagement opportunities. In addition, EMRC and Lotterywest successfully streamlined the grant application and acquittal process to reduce the administrative burden on the councils.

EMRC provided funding to develop and collaboratively market events staged over a six week period for Perth's Autumn Festival. With the introduction of cycling events for the first time in 2010, Perth's Autumn Festival grew to a record estimated 19,000 attendees over ten events. Key achievements for the 2010 festival included, sponsorship by Westralia Airports Corporation and Perth Solar City; branded event collateral and four inaugural cycling events developed by member Councils, which offer both on-road and off road experiences for a variety of skill levels.





Key Result
Area 3
Economic
Development



“
EMRC and its member
Councils have placed a
strong emphasis on regional
transport planning to address
the underinvestment that
has occurred across the
region in the past
”



Key Result Area 3: Economic Development

To facilitate increased investment in regional infrastructure

Implementing the Regional Integrated Transport Strategy (RITS)

During 2009, EMRC coordinated a review of the *Regional Integrated Transport Strategy Action Plan* to recognise recent developments in state and federal policy, funding and planning; and to better position the region to access competitive infrastructure investment. The review was conducted in partnership with all members of the RITS Implementation Advisory Group (IAG), comprising member Councils, state government (Public Transport Authority; Main Roads; and Departments of Planning and Transport), Westralia Airports Corporation (WAC) and Transport Forum WA Inc.

The *RITS Action Plan 2010–2013* provides an integrated transport and governance framework for the complex development of infrastructure in the region. The actions aim to achieve a sustainable transport system for the future, fostering a community that uses all modes of transport and is engaged in the transport planning process.

Key highlights relating to regional transport in 2009/2010, included the announcement of funding for the upgrading of Great Eastern Highway (Kooyong Road to Tonkin Hwy); commencement of planning for the upgrading of roads in and around Perth Airport and the intermodal freight

terminals; the announcement of interchanges at Reid Highway/ Alexander Drive and at Great Eastern Highway; and an upgrade of Roe Highway to four lanes from Great Northern Highway to West Swan Road.

EMRC and its member Councils have placed a strong emphasis on regional transport planning to address the underinvestment that has occurred across the region in the past. EMRC and its member Councils, through the IAG, maintained close liaison with transport planning initiatives occurring at the state and federal levels. EMRC's Council received regular presentations on the upgrades around Perth Airport; the Perth Airport Transport Master Plan; the TravelSmart Household program; the Perth Airport Preliminary Master Plan and the proposed Light Rail Plan that are currently being developed.

EMRC has made RITS presentations to senior management in state government agencies, local government forums, and state and federal political leaders, discussing infrastructure and integrated transport planning issues and funding requirements.

EMRC also coordinated a regional stakeholder forum to develop an advocacy plan for the Perth to Darwin National Highway. The session hosted senior staff from state and local government, political leaders and community groups.

To facilitate regional economic development activities

EMRC sponsored the Contribution to a Green Environment category at the 2009 Hanson Swan Small Business Awards and supported EMICoL to become fully operational and independent of EMRC.



Implementing the Swan and Helena Rivers Management Framework (SHRMF)

The Swan and Helena Rivers Management Framework was initiated by EMRC, Town of Bassendean, and Cities of Bayswater, Belmont and Swan, with the support of Swan River Trust and Western Australian Planning Commission. The outcome of the project was to produce a strategic framework that identifies roles and responsibilities. This included the allocation of strategic actions to all stakeholders to guide the ongoing management and development of the eastern reaches of the Swan River and its major tributary, the Helena River.

The SHRMF was a finalist in the national Environs Australia 2009 Sustainability Awards. It received a commendation in the 'Outstanding Sustainability Partnerships' category, in recognition of significant achievement by a partnership between a local council, other councils and external organisations, in progressing sustainability within the community.

Since the development and endorsement of the SHRMF in 2007, a number of high priority actions have been completed, including the Perth's Eastern Region Swan River Trails Project; Heritage Audit and Statement of Significance; Regional Recreational Path Development Plan; Best Management Practices for Shore Stabilisation – Approaches and Decision Support Framework; and Best Management Practices for Shore Stabilisation – Concept Designs for Shore Stabilisation at selected sites within the City of Bayswater.

The Swan and Helena Rivers Foreshore Trail Interpretation Plan and the Aboriginal Consultation Plan were also started in 2010.

Advocacy for increased funding to support river projects has continued, with a second submission for \$10 million to the federal government, which was lodged for foreshore stabilisation of four sites along the Swan River. A number of presentations were made to state and federal political leaders and to community forums, raising awareness of the plights and needs of the river.

Regional Economic Development

Regional economic development activities identified and progressed by EMRC, in partnership with the Economic Development Officers Group (EDOG), included the coordination of Regional Industrial Tours for member Council and EMRC staff to cross promote investment attraction opportunities; facilitation of information exchanges with stakeholders on industry developments such as the Small Business Development Corporation (SBDC), Business Enterprise Centres (BEC) and Midland Health Campus; investigation into barriers to business growth and investment attraction including broadband blackspots and industrial sewerage; and maintenance and coordination of training for EMRC and member Council staff on regional demographic and economic impact tools including Profile.id and REMPLAN 3.

In 2009/2010, EMRC commenced development of a new Regional Economic Development Strategy (REDS), to guide EMRC in its facilitation of regional economic development activities for the period 2010–2015. Activities will include research of regional industry trends, promotion of the region as an attractive investment destination, and investigations into industry capability and clustering initiatives. Development of REDS has included analysis of REMPLAN 3 data and input collated from EDOG, as well as a range of business, industry and government stakeholders.

Broadband Blackspots

EMRC submitted the *Broadband Regional Business Case* in June 2010, to Senator the Honourable Stephen Conroy, the Minister for Broadband, Communications and the Digital Economy. The business case presented infrastructure, economic, equity and demand factors, the opportunities and benefits that would accrue, and requests that priority be given to Perth's Eastern Region for rollout of affordable high-speed broadband.

To improve member Council and EMRC financial viability

Investigation of Shared Services

As part of the recent focus on structural reform, local governments are being encouraged by the state government to identify appropriate regional groupings within which to work collaboratively to deliver community benefits on a regional basis. Given that EMRC's model of regional service delivery has proven successful, Council embarked on the Shared Services Project in July 2009, to explore other projects EMRC could develop to provide benefits to the community within Perth's Eastern Region.



EMRC



Key Result
Area 4
Good
Governance





“
During 2009/
2010, EMRC placed
a greater emphasis
on its interaction with
federal and state
governments.
”

Key Result Area 4: Good Governance

To provide advice, lobbying and advocacy

During 2009/2010, EMRC placed a greater emphasis on its interaction with federal and state governments. The endorsement by Council of the *Regional Advocacy Strategy 2010–2013*, as the framework for guiding the delivery of advocacy and government relations activities, enabled EMRC to establish the member Council Regional Advisory Group, to provide support and guidance for regional advocacy campaigns.

EMRC established a number of communication channels with commonwealth and state decision makers and officials, and is consolidating its image as a viable partner for regional projects. EMRC established a number of standard procedures, documents and policies, and accumulated a body of research capable of supporting regional advocacy and government relations efforts.

With support from senior officers and elected members, EMRC is strongly positioned to undertake high profile advocacy activities, such as the recent Perth to Darwin National Highway project stage one - from Middle Swan to Muchea forum. The forum was attended by over 50 political, business and leading community figures, including the Speaker of the Legislative Assembly; members of federal and state parliaments; state departmental officials; business owners; and representatives of industry and community associations.

Advocacy efforts were targeted towards the State Underground Power Program, which has resulted in the Minister for Energy announcing a state-wide review of the program. EMRC has put forward a case for developing a program which provides affordability for people living in lower socio-economic circumstances.

EMRC hosted a regional shadow cabinet meeting and gave presentations on the role of EMRC and its projects to all its local members of state and federal parliament, as well as ministers, shadow ministers and parliamentary secretaries.

EMRC engaged with state and federal departments to contribute to the formulation of a number of



policy document outcomes for the region. EMRC coordinated a number of regional submissions for strategic planning documents that were released for comment by various state and federal authorities. These submissions included the following.

- Directions 2031 Spatial Framework for Perth and Peel, released by the WA Planning Commission.
- Ashfield Station Precinct Plan, released by the WA Planning Commission.
- Activity Centres State Planning Policy, released by WA Planning Commission.
- Perth Airport Preliminary Master Plan, released by Westralia Airports Corporation.
- Accessible Communities Report, released by the Department of Transport.
- Maylands Activity Centre Urban Design Framework, released by the former Department for Planning and Infrastructure.
- Industrial Land Use Strategy, released by the Department of Planning and WAPC.
- Perth Airport Transport Master Plan, released by the Department of Transport.
- Local Government Transport and Roads Strategy, released by the WA Local Government Association.
- Tourism WA Tourism Development Priorities 2010–2015 and the Tourism WA restructure.
- Public Comment Submission – Application for the establishment of Raffles University in Western Australia.

To provide consultancy and training services

The organisation assisted member Councils and other clients to prevent accidents, injuries and related losses in their workplaces, by helping to identify risks and developing practical plans to deal with them. Training occurred in three main areas; occupational safety and health (OSH); risk management; and traffic management courses (Main Roads WA).

Consulting work in 2009/2010 was associated with the development and/or review of safety management plans; safety systems documentation reviews; and conducting hazard inspections. Much of this work helps clients to comply with the requirements of the *Occupational Safety and Health Act 1984* and regulations.

During the year, EMRC continued to supply a range of valuable training and consulting services to both member and client councils, as well as internally.

Approximately 620 people attended the 61 courses that were delivered during the year. The Traffic Management (Main Roads WA) and WorkSafe WA induction courses accounted for 33 per cent and 18 per cent of courses, respectively.

During 2009/2010, EMRC maintained its position as a member of the Human Resources Panel contract for all state government agencies, and this has facilitated a continuing flow of consulting work from LandCorp. EMRC has continued to assist LandCorp with its projects for over nine years.

EMRC's Inter-Council Comparison Scheme, now in its 17th year, continued to benchmark performance in the area of injury prevention and fleet accidents. The number of councils participating in the scheme at the end of the financial year remained steady. The scheme provides local government with a valuable yardstick against which to measure the performance of individual councils. While not reducing risk directly, the process has shown itself to be a valuable tool in motivating management to commit more of its time and effort to risk management matters.

EMRC had four workers' compensation claims over the 2009/2010 period, with the estimated cost of claims at \$22,500. The Safety Advisory Committee and Risk Management Coordination Group were again instrumental in driving the reduction of risk within EMRC operations.

A risk survey was conducted during the year canvassing input from all EMRC line managers. The information gathered has assisted in updating the Corporate Risk Register.

During 2009/2010, learning and development programs and opportunities were made available to assist staff, to ensure they had the requisite knowledge and skills to perform optimally, as well as further their careers within the organisation. Emphasis was placed on developing staff to their full potential to lead and deliver on performance targets in line with corporate objectives, by offering training programs in areas including customer service; communication; report writing; computer skills; waste education and management; staff performance appraisals; project management; safety awareness; and team building. Staff were provided with opportunities to attend conferences and seminars, which enabled professional interaction and networking designed to improve work-related knowledge and skills.

To manage partnerships and relationships with stakeholders

Two rounds of project briefings were held with EMRC's member Councils on the Resource Recovery Project. The first briefing occurred in late 2009, following local government elections, to inform member Councils and new EMRC councillors of the overall project objectives and status. The second round of briefings took place between February and March 2010, and included details of the financial analysis of the project options and implications for individual member Councils. Briefings of state and federal politicians on the project have been conducted throughout the year as part of EMRC's advocacy strategy.

EMRC coordinated waste management site tours for senior citizens, community and school groups at the Red Hill Waste Management Facility. Community and school visits to the Red Hill facility increased, with approximately 1,900 people visiting in 2009/2010.



EMRC continued to work closely with member Councils, particularly through the Regional Waste Education Steering Group, in implementing a regional waste education program. The Waste Management Community Reference Group provided valuable input into waste education activities and directions.

The High School Community Service Program focused on reusing old materials to form new pieces of art, with students from Perth's Eastern Region producing artworks to display at the Environmental Education Centre.

EMRC ran its first Earth Carers program in September 2009, and a second program was held in May 2010, which attracted approximately 55 participants. The program trains members of the local community in practical ways to reduce and manage waste at home and in the community, and to become local waste advocates.

EMRC's Waste and Recycling Guides, which provide information on waste and recycling services for each member Council, were redesigned, with 150,200 copies distributed to all households throughout Perth's Eastern Region.

Waste education programs which focus on waste diversion from landfill continued. The School Dry-Cell Battery Recycling Program continued to grow, with 48 schools in the region currently participating. Public battery recycling facilities were expanded, with bins now available at 32 public locations. In all, EMRC collected 8.96 tonnes of batteries for recycling during 2009/2010.

EMRC and Southern Metropolitan Regional Council, with the support of all other metropolitan regional councils, worked collaboratively to establish a metropolitan-wide battery recycling program to allow each local council to have five battery bins for collections in public places. The program was launched by Minister for the Environment, the Hon. Donna Faragher, in September 2009.

In addition, Household Hazardous Waste disposal days continued, with approximately 640 residents making use of the service, a dramatic increase from previous years.

In October 2009, EMRC was successful in applying for grant funding from the Department of Environment and Conservation (DEC) and the Office of Energy, to undertake a study of fluorescent light collection and recycling, followed by a trial of public place collections. In March 2010, twelve new fluorescent light recycling bins were stationed at large shopping centres, libraries and council offices. Support was also received from Bunnings Warehouse.

EMRC's major networking event for the year, the annual dinner, was conducted in February 2010, and centred on the theme of 'Growing our Future'. The event was important to further enhance relationships and share future plans with EMRC's key stakeholders.

To assist in fostering relationships with member Councils and other stakeholders, the development of an organisational contacts management database was progressed, with a view to delivering a solution in mid 2010.

EMRC's annual Community Grants Program was conducted to support community groups in the vicinity of the Red Hill Waste Management Facility. The program has assisted numerous groups to develop and deliver a wide range of programs and services since its inception in 1997. This year's successful grant recipients were recognised with a cheque presentation ceremony at the 2009 Red Hill Open Day. Under the 2009/2010 program, a total of \$12,840 was awarded to 13 community groups.

A *Public Relations Issues Management Plan* was developed to assist with issues/media management and strengthen stakeholder communications.

To improve marketing and communications

Implementation of EMRC's *2008–2010 Marketing and Communications Plan* was completed during the year, in addition to providing day-to-day marketing assistance to support the organisation's strategic objectives and divisions.

With a commitment to continuous improvement and innovation, a review of EMRC's web server, websites and related supplier contracts was completed. Following the development of detailed project specifications and functionality, EMRC's corporate (www.emrc.org.au) and regional tourism (www.PerthTourism.com.au) websites were redeveloped and launched in March 2010.



To provide responsible and accountable governance and management of the EMRC

Councillors were invited to an induction night held in November 2009, following Council elections. The event included an afternoon bus tour of EMRC's Red Hill Waste Management Facility and Hazelmere Recycling Centre, as well as key locations of regional interest, such as Perth Airport, Swan Valley and Reid and Roe Highways. The evening program included presentations on EMRC's projects and services, as well as a presentation on the responsibility of being an EMRC councillor.

EMRC's Strategic Plan for the Future 2008 /09-2013/14 was reviewed by Council during a workshop in March 2010. It will be adopted in the 2010/11 financial year, following public consultation on the document. A number of new projects have been identified as a result of the workshop and will be developed and progressed throughout the coming year.

Annual business planning workshops were used to enable integration of business activities with the Strategic Plan for the Future and other key strategic plans. During the workshops, staff developed actions to ensure that these were aligned to the overall strategic direction of the organisation.

EMRC continued to provide administration support and assistance with compliance enquires, including the development and implementation of automated EMRC corporate templates, 'how-to' guides and management of statutory registers. In June 2010, Council developed a draft *EMRC Disability Access and Inclusion Plan 2010-2012*.

Key administration and compliance activities undertaken during the year included preparation of the annual statutory compliance return submitted to the Department of Local Government and Regional Development; coordination of major corporate and internal functions; ongoing development and updating of the purchasing manual for securing goods and services; and the coordination of the swearing-in ceremony for EMRC councillors on 29 October 2009, followed by the election of the Chairman and Deputy Chairman. The election was conducted in accordance with Local Government (Elections) Amendment Regulations 2007.

EMRC received feedback on its *Record Keeping Plan* and all updated information was sent to the State Records Commission. The plan was approved and an acknowledgement given that the Record Keeping Plan indicates a strong commitment to address matters within specific time frames.

EMRC's 2008/2009 Annual Report was produced and distributed in October 2009. In order to integrate EMRC's Strategic Plan for the Future into operations, the reporting framework used was aligned with the plan's key result areas.



To continue to improve financial and asset management practices

A new RB-2 landfill compactor was purchased in July 2009, and is the heaviest, fully hydrostatically driven refuse compactor on the market, designed to handle inputs of more than 1,200 tonnes of waste per day.

EMRC purchased a water truck in March 2010, to replace the existing truck. This unit includes all the required safety elements and has been fitted with a foam injection system that will spray fire fighting foam in case of an equipment fire on site. The green waste area now has the capability of injecting water into the mulch stockpiles, with a purpose-designed cannon that is remote-controlled from the cab of the truck. The truck is also used for general site operations, such as dust suppression. The design of the water-discharge system allows for coverage of a larger area, resulting in reduced water usage.



EMRC's finance team continued providing financial services to the organisation, including the core processes of accounts payable and receivable; payroll processing; assets monitoring; financial reporting; financial forecasting; and general accounting processing.

As a requirement of the Local Government (Financial Management) Regulations 1996 (Clause 33A), a budget review was undertaken between 1 January and 31 March 2010. A review of EMRC's 2009/2010 Annual Financial Budget was undertaken between March and April 2010 and submitted to Council for adoption. The format was based on a review by officers of all EMRC accounts (operating income, operating expenditure, and capital expenditure accounts) within their areas of responsibility.

A review was undertaken at the Red Hill Waste Management Facility, forecasting expected tonnages by 30 June 2010. These estimates, when calculated against the appropriate disposal rates, provided financial forecasts relating to:

- base income (including landfill levy) from tonnages analysis
- secondary waste income
- landfill levy expenditure
- waste education charge income
- cell depreciation/usage.

To continue to improve information management practices

EMRC's Information Services team completed stage one of the Server Virtualisation Project, where four virtual servers were implemented. Networks at Ascot Place and Red Hill were upgraded with all network switches replaced. The finance system was also updated and EMRC's network was upgraded to Microsoft® Windows Server 2008 R2: Active Directory. In addition to these improvements, the 2009/10–2013/14 Information Technology Plan was completed during the year.

To improve organisational culture, health, welfare and safety

The organisation continued to update staff on waste education matters, including the use of Bokashi bins. EMRC also sought to increase staff awareness and participation in improving re-use and recycling, with the introduction of a new recycling station for fluorescent lights and mobile phones.

EMRC's Health Promotion Program provided a number of activities and benefits for staff, including two health-related presentations, flu vaccinations and pool entry vouchers.

EMRC commenced stage two of a three-year program to redevelop the organisation's Business Management System. A number of new processes were reviewed with a view to improve the way business is conducted and to provide a high quality service to stakeholders.

The major processes developed during 2009/2010 included the Council election process and the agendas and minutes preparation process.

A 'Knowledge Transfer Process' was developed to capture the tacit knowledge of key staff before their departure from the organisation. This will ensure that critical business information is captured, and therefore, the smooth continuation of business.

A number of staff-development programs were organised during 2009/2010. Over 40 EMRC and member Council staff participated in a two-day course to develop skills in project management. EMRC staff also underwent training in report writing to enhance their skills in researching and writing council reports.

A staff team, the 'FUNtastic Five', was formed to organise various staff activities including a 'Sustainable Christmas' competition, 'Easter in the Park' and 'Planting at Red Hill', to enhance the organisation's culture.



respect. Organisational procedures which support and adhere to the *Equal Opportunity Act 1984* were updated as part of a review of the human resources guidelines. Information sessions were also provided to staff to reinforce the importance of maintaining a healthy and safe workplace that is free of bullying, harassment and discrimination.

With the introduction of a new website content management system during the year, the organisation progressed the upgrade of EMRC's staff intranet. As a valuable internal communication tool, the site contains HR information; staff contact details; policies and procedures; templates; and a wide range of commonly used documents and links. A complete review and redesign of the intranet is being completed, with its launch estimated in early 2010.

EMRC recognises that one of the most important factors in the organisation's successes has been its people. As such, the organisation has continued to develop and implement a range of strategies that focus on creating a great place to work, by attracting and retaining the right people; encouraging positive organisational culture and values; providing significant opportunities for professional development; and fostering and encouraging creativity and innovation.

New initiatives in the recruitment process have attracted high quality candidates to EMRC. A Recruitment and Selection Guideline was developed to ensure the process is carried out in an efficient, professional and consistent manner across the organisation, which is also in accordance with Equal Employment Opportunity legislative requirements. More informative and attractive recruitment advertisements, along with alternative advertising methods, have also assisted the recruitment function. During 2009/2010, EMRC provided local students the opportunity to gain valuable work experience to enhance their skills and career opportunities.

EMRC continued to offer a number of benefits to staff, including competitive salary packages; access to an Employee Assistance Program; a comprehensive induction program, including a considerable safety component; access to an Education and Study Assistance Program; and flexible working arrangements, which include a rostered day off system.

EMRC continued to provide a work environment that fosters good working relationships, where staff are treated fairly and with



Statutory Reports

Statutory Compliance Return

The Statutory Compliance Return for the period 1 January 2009 to 31 December 2009 was completed and lodged as required. Council was able to advise that it achieved a high level of compliance with all matters applicable to EMRC's operations.

National Competition Policy

The Competition Principles Agreement (CPA) is a contractual agreement between the federal government and all state and territory governments. As a result, local government is committed to the CPA, which aims to ensure that all public enterprises operate in a transparent manner, as well as in the best interests of the public. Under the CPA, public enterprises are required to review their operations to ensure they have no competitive advantage, or disadvantage, in comparison to the private sector.

EMRC supports the CPA concept and, as such, a cost-benefit analysis of operations was conducted. The analysis concluded that none of EMRC's core services – operation of the Red Hill Waste Management Facility, occupational safety and health services, and environmental services – should be subject to competitive neutrality principles.

Furthermore, EMRC has not received notification that the Australian Bureau of Statistics has classified any of its operations as either public trading or public financial enterprises and there were no allegations of non-compliance made against EMRC.

Register of Complaints

The *Local Government Act 1995* s.5.54 contains a provision that requires complaints made against any council member during the financial year to be registered, recorded, and reported annually. This section also details any action taken under s.5.110(6)(b), if the standards panel finds that a minor breach has occurred.

There have been no registered complaints against EMRC Council members during the 2009/2010 financial year.

Payments to Employees

The Local Government (Administration) Regulations 1996 prescribes under r19B that for the purposes of s.5.53(2)(g) of the *Local Government Act 1995*, the annual report of a local government must contain the following information.

a) The number of EMRC employees entitled to an annual salary of \$100,000 or more	Five staff members			
	\$100,000 to \$109,000	\$110,000 to \$119,999	\$120,000 to \$129,999	\$170,000 to \$179,999
b) The number of those employees with an annual salary entitlement that falls within each band of \$10,000 over \$100,000	one staff member	two staff members	one staff member	one staff member

Plan for the Future

Section 5.53(2e) of the *Local Government Act 1995* requires local governments to provide an overview of the plan for the future of the district, made in accordance with s.5.56, including major initiatives that are proposed to commence, or to continue, in the next financial year.

The Local Government (Administration) Regulations 1996 r19C(9) Planning for the Future – s.5.56, states that ‘a local government is to ensure that a plan for the future made in accordance with this regulation applies in respect of each financial year after the financial year ending 30 June 2006’. Therefore, EMRC’s Five Year Financial Plan is detailed to outline the operating income and expenditure for the period 2010/2011 to 2014/2015.

Five Year Financial Plan

The Five Year Financial Plan outlines the operating income and expenditure.

	Budget		Forecast		
	2010/2011 \$	2011/2012 \$	2012/2013 \$	2013/2014 \$	2014/2015 \$
*Financial Summary					
Operating Income	(\$27,574,168)	(\$28,858,940)	(\$30,288,341)	(\$32,928,878)	(\$35,877,520)
Operating Expenditure	\$27,144,780	\$26,909,709	\$27,490,692	\$30,340,354	\$29,638,129
Normal Operating Result	(\$429,388)	(\$1,949,231)	(\$2,797,648)	(\$2,588,524)	(\$6,239,391)
Other Income	(\$6,848,708)	(\$7,385,055)	(\$7,649,453)	(\$8,088,732)	(\$8,439,059)
Other Expenditure	\$1,652,971	\$1,502,406	\$1,601,137	\$1,948,511	\$2,070,323
Change in net assets from operations	(\$5,625,125)	(\$7,831,880)	(\$8,845,965)	(\$8,728,745)	(\$12,608,127)
Capital Expenditure	\$6,331,284	\$7,548,265	\$10,836,176	\$17,445,888	\$23,493,713
Net Operating and Capital Expenditure	\$706,159	(\$283,615)	\$1,990,211	\$8,717,143	\$10,885,586

*Current as at the adoption of the 2010/2011 Budget on 22 July 2010.



Statement by Responsible Employee

**EASTERN METROPOLITAN REGIONAL COUNCIL
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2010**

**LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT)
REGULATIONS 1996**

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the Eastern Metropolitan Regional Council being the annual financial report and supporting notes and other information for the financial year ended 30 June 2010 are in my opinion properly drawn up to present fairly the financial position of the Eastern Metropolitan Regional Council at 30 June 2010 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards and comply with the provisions of the Local Government Act 1995 and the regulations under that Act.


Signed on the 27th day of August 2010



PETER B. SCHNEIDER
Chief Executive Officer



Independent Audit Report



MACRI
PARTNERS

Certified Practising Accountants

PARTNERS

Anthony Macri FCPA
Dominic Macri CPA
Connie De Felice CA

INDEPENDENT AUDITOR'S REPORT

TO: MEMBERS OF EASTERN METROPOLITAN REGIONAL COUNCIL

Report on the Concise Financial Report

The accompanying concise financial report of Eastern Metropolitan Regional Council comprises the Statement of Financial Position as at 30 June 2010, Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended and related notes. The concise financial report does not contain all the disclosures required by Australian Accounting Standards.

Council's Responsibility for the Concise Financial Report

The Council is responsible for the preparation and fair presentation of the concise financial report in accordance with Accounting Standard AASB 1039: Concise Financial Reports (including Australian Accounting Interpretations), the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1996 (as amended). This responsibility includes establishing and maintaining internal controls relevant to the preparation of the concise financial report; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the concise financial report based on our audit procedures. We have conducted an independent audit, in accordance with Australian Auditing Standards, of the full financial report of Eastern Metropolitan Regional Council for the year ended 30 June 2010. Our auditor's report on the financial report for the year was signed on 27 August 2010 and was not subject to any modification. Australian Auditing Standards require that we comply with the relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report for the year is free from material misstatement.


Our procedures in respect of the concise financial report included testing that the information in the concise financial report is derived from, and is consistent with the financial report for the year, and examination on a test basis, of evidence supporting the amounts, discussion, and analysis, and other disclosures which were not directly derived from the financial report for the year. These procedures have been undertaken to form an opinion whether, in all material respects, the concise financial report complies with Accounting Standard AASB 1039: Concise Financial Reports and whether the discussion and analysis complies with the requirements laid down in AASB 1039.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

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Independent Audit Report (continued)

Auditor's Opinion

In our opinion, the concise financial report of the Eastern Metropolitan Regional Council for the year ended 30 June 2010 complies with Accounting Standard AASB 1039: Concise Financial Reports.

MACRI PARTNERS
MACRI PARTNERS
Certified Practising Accountants
28 Thorogood Street
BURSWOOD WA 6100

Amans
A MACRI - PARTNER

PERTH
DATED THIS 27th DAY OF AUGUST 2010.



Statement of Comprehensive Income (By Program)

for the year ended 30 June 2010

	ACTUAL 2009/2010 \$	BUDGET 2009/2010 \$	ACTUAL 2008/2009 \$
Revenue			
Governance	63,370	24,149	263,435
General purpose funding	1,402,278	1,325,500	1,553,493
Community amenities	25,918,852	25,371,802	23,725,834
Other property and services	2,044,563	2,574,182	1,410,858
Total Revenue	29,429,064	29,295,633	26,953,620
Expenses			
Governance	1,722,846	2,560,296	1,817,810
Community amenities	18,459,295	16,294,164	15,866,276
Other property and services	3,072,565	4,448,450	3,055,051
Total Expenses	23,254,707	23,302,910	20,739,137
Increase/(Decrease)	6,174,357	5,992,723	6,214,483
Disposal of Assets			
Profit on sale	27,345	42,493	330
Loss on sale	(4,010)	0	(5,276)
Profit/(Loss) on Disposals	23,335	42,493	(4,946)
Unrealised Gain/(Loss) from Change in Fair Value of Investments			
General purpose funding	621,457	0	(3,250,474)
Gain/(Loss)	621,457	0	(3,250,474)
Other Comprehensive Income	0	0	0
Total Comprehensive Income	6,819,149	6,035,216	2,959,063



Statement of Comprehensive Income (By Nature & Type)

for the year ended 30 June 2010

	ACTUAL 2009/2010 \$	BUDGET 2009/2010 \$	ACTUAL 2008/2009 \$
Revenue			
Fees and charges	23,817,507	23,509,220	21,984,286
Contributions	1,491,238	1,387,132	2,131,753
Operating grants	1,684,567	2,338,105	783,161
Interest earnings	1,402,279	1,325,500	1,553,492
Other revenue	1,033,473	735,676	500,928
Total Revenue	29,429,064	29,295,633	26,953,620
Expenses			
Employee costs	7,234,962	7,283,884	6,437,307
Materials and contracts	6,710,358	8,574,443	8,581,082
Utility expenses	112,923	94,150	69,406
Insurance expenses	198,199	152,012	155,255
Finance fees and interest expenses	13,537	12,700	12,224
Other expenditure	6,173,645	4,713,937	3,876,720
Depreciation expenses	2,811,083	2,471,784	1,607,143
Total Expenses	23,254,707	23,302,910	20,739,137
Increase/(Decrease)	6,174,357	5,992,723	6,214,483
Disposal of Assets			
Profit on sale	27,345	42,493	330
Loss on sale	(4,010)	(0)	(5,276)
Profit/(Loss) on Disposals	23,335	42,493	(4,946)
Unrealised Gain/(Loss) from Change in Fair Value of Investments			
Unrealised gain/(loss)	621,457	0	(3,250,474)
Gain/(Loss)	621,457	0	(3,250,474)
Other Comprehensive Income	0	0	0
Total Comprehensive Income	6,819,149	6,035,216	2,959,063

Statement of Financial Position

as at 30 June 2010

	ACTUAL 2009/2010 \$	ACTUAL 2008/2009 \$
Current Assets		
Cash and cash equivalents	21,190,494	15,098,546
Investments	6,977,404	8,907,746
Trade and other receivables	2,761,025	2,376,503
Inventories	23,408	30,680
Other assets	73,514	50,882
Total Current Assets	31,025,845	26,464,357
Non Current Assets		
Property, plant and equipment	26,955,716	23,534,793
Work in progress	2,213,284	33,903
Total Non Current Assets	29,169,000	23,568,696
Total Assets	60,194,845	50,033,053
Current Liabilities		
Trade and other payables	4,830,408	1,762,406
Provisions	1,074,972	902,420
Total Current Liabilities	5,905,380	2,664,826
Non Current Liabilities		
Provisions	1,419,987	1,317,897
Total Non Current Liabilities	1,419,987	1,317,897
Total Liabilities	7,325,367	3,982,723
Net Assets	52,869,478	46,050,330
Equity		
Retained surplus	28,234,696	19,513,932
Reserves	24,634,782	26,536,398
Total Equity	52,869,478	46,050,330



Statement of Changes in Equity for the year ended 30 June 2010

	RETAINED SURPLUS \$	RESERVES \$	TOTAL EQUITY \$
Balance as at 30 June 2008	19,629,115	23,462,152	43,091,267
Net result	2,959,063	0	2,959,063
Total other comprehensive income	0	0	0
Transfer from/(to)	(3,074,246)	3,074,246	0
Balance as at 30 June 2009	19,513,931	26,536,398	46,050,330
Net result	6,819,149	0	6,819,149
Total other comprehensive income	0	0	0
Transfer from/(to)	1,901,616	(1,901,616)	0
Balance as at 30 June 2010	28,234,696	24,634,782	52,869,478



Statement of Cash Flows

for the year ended 30 June 2010

	ACTUAL 2009/2010 \$	BUDGET 2009/2010 \$	ACTUAL 2008/2009 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash Flows from Normal Operating Activities			
Cash receipts in the course of normal operations	26,280,481	23,011,056	24,020,603
Cash payments in the course of normal operations	(18,822,313)	(19,524,774)	(21,937,184)
Interest receipts – municipal cash	195,539	225,500	277,182
Net Cash Provided by Normal Operating Activities	7,653,707	3,711,782	2,360,601
Cash Flows from Other Operating Activities			
<i>Resource Recovery</i>			
Cash receipts from secondary waste charge	4,250,236	4,888,756	4,424,697
Cash receipts from resource recovery project	71,915	70,322	24,771
Cash payments for resource recovery project	(1,098,501)	(1,138,086)	(664,323)
Interest receipts – secondary waste investment	622,120	654,500	847,617
<i>Other activities</i>			
Interest receipts – other restricted investments	428,722	445,500	500,770
Net Cash Provided by Other Operating Activities	4,274,492	4,920,992	5,133,532
NET CASH PROVIDED BY OPERATING ACTIVITIES	11,928,199	8,632,774	7,494,133
CASH FLOWS FROM INVESTING ACTIVITIES			
Cash receipts from sale of assets	437,031	663,002	235,560
Cash payments for acquisition of assets	(8,825,082)	(10,193,849)	(6,363,711)
NET CASH PROVIDED BY INVESTING ACTIVITIES	(8,388,051)	(9,530,847)	(6,128,151)
CASH FLOWS FROM FINANCING ACTIVITIES			
Cash payments – loan principal repayments	0	0	0
Cash receipts from sale of investments	2,551,799	0	3,237,147
Cash payments for acquisition of investments	0	0	0
NET CASH USED IN FINANCING ACTIVITIES	2,551,799	0	3,237,147
SUMMARY OF CASH FLOWS			
Cash at the beginning of the year	15,098,546	15,098,546	10,495,417
Net increase (decrease) in cash held	6,091,947	(898,073)	4,603,129
CASH AT THE END OF THE YEAR	21,190,494	14,200,473	15,098,546



Notes for Concise Financial Report

Income Statement

The Actual Net Result of \$6,819,149 for the period ending 30 June 2010 is \$3,860,086 above the level of 2008/2009 and \$783,933 above the 2009/2010 budget.

Total Revenue from Ordinary Activities of \$29,429,064 for the period ending 30 June 2010 is \$2,475,444 above the 2008/2009 revenue from ordinary activities and \$133,431 above 2009/2010 budget.

Total Expenses from Ordinary Activities of \$23,254,707 is \$2,515,570 greater than the 2008/2009 actual expenses from ordinary activities and \$48,203 below budget for 2009/2010.

An actual profit of \$23,335 has resulted from the Disposal of Assets for the period ending 30 June 2010 and is \$28,281 more than the 2008/2009 actual loss from the disposal of assets and \$19,158 below the budget for 2009/2010.

An unrealised gain of \$621,457 has resulted from the change in the fair value of investments as at 30 June 2010 compared to an unrealised loss of \$3,250,474 as at 30 June 2009. Unrealised gains or losses represent a fair value measurement of the financial instruments during the period in which they are held, i.e. marked to market. It should be noted that actual gains or losses on financial instruments will not be realised until such time as the individual investments are sold.

Balance Sheet

Overall equity has increased during the 2009/2010 financial year by \$6,819,148 to \$52,869,478

Current assets as at 30 June 2010 have increased by \$4,561,488 to the previous year.

The overall impact on cash and investments at the close of the financial year is an increase of \$4,161,606 to \$28,167,898.

Current liabilities as at 30 June 2010 have increased by \$3,240,554 to \$5,905,380 compared to the level stated as at 30 June 2009.

The value of the retained surplus has increased by \$8,720,764 compared to the value in the previous year. The value of Reserves has decreased by \$1,901,616 in comparison to the level stated as at 30 June 2009. This is primarily due to the funds utilised from Reserve funds.

Cash Flow Statement

The overall impact on the cash position at the close of the financial year is an increase of \$6,091,948 to \$21,190,494. This is principally as a result of investments converted to cash and cash equivalents and an increase in cash flow from operating activities.

Net Cash provided by Operating Activities of \$11,928,199 reflects an increase of \$4,434,066 over the \$7,494,133 generated in 2009/10.

The cash flows used in investing activities for 2009/2010 reflects capital expenditure totalling \$8,825,082. This compares with capital expenditure totalling \$6,363,711 during the previous year.

Concise Financial Report

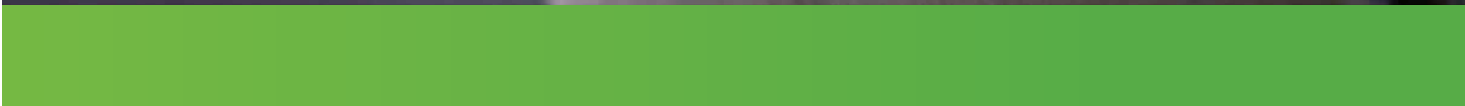
The concise financial report cannot be expected to provide as full an understanding of the financial performance, financial position and financing and investing activities of the Eastern Metropolitan Regional Council as the full financial report.

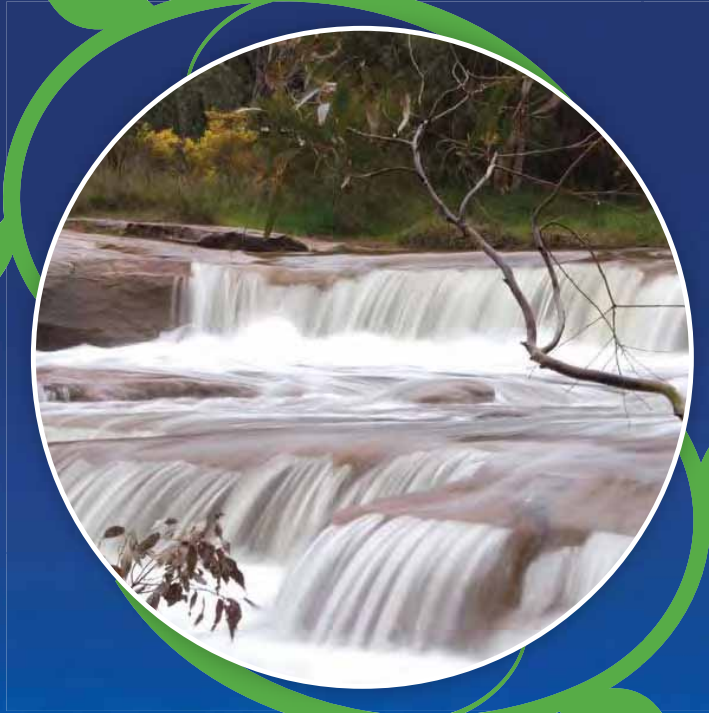
Further financial information can be obtained from the full financial report on request to the Eastern Metropolitan Regional Council.



EMRC, by partnering with member Councils (and other stakeholders), facilitates strategies and actions for the benefit and sustainability of Perth's Eastern Region.

Our Mission





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